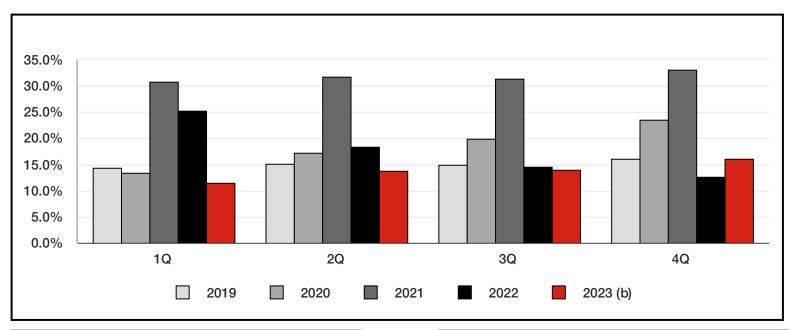
after-tax return on invested capital (ROIC) (a)



trailing four quarters



ROIC							
Fiscal Year	1Q	2Q	3Q	4Q			
2023 ^(b)	11.4 %	13.7 %	13.9 %	16.1 %			
2022	25.3 %	18.4 %	14.6 %	12.6 %			
2021	30.7 %	31.7 %	31.3 %	33.1 %			
2020	13.4 %	17.2 %	19.9 %	23.5 %			
2019	14.3 %	15.2 %	15.0 %	16.0 %			

ROIC excluding discrete impacts of the Tax Cuts and Jobs Act						
Fiscal Year	1Q	2Q	3Q	4Q		
_						
2019	14.1 %	15.0 %	15.1 %	16.0		

⁽a) ROIC is a ratio based on GAAP information, with the exception of the add-back of operating lease interest to operating income. We believe ROIC is useful in assessing the effectiveness of our capital allocation over time. Other companies may calculate ROIC differently, limiting the usefulness of the measure for comparisons with other companies.
(b) The trailing 12 months through Q4 2023 consisted of 53 weeks compared with 52 weeks in the comparable periods presented.

Last Updated: 3/5/2024