

Brian Cornell

Chair and Chief Executive Officer

financial community meeting

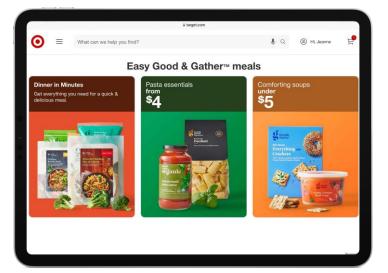


Growth

We're putting our core strengths to work in new ways for our guests.



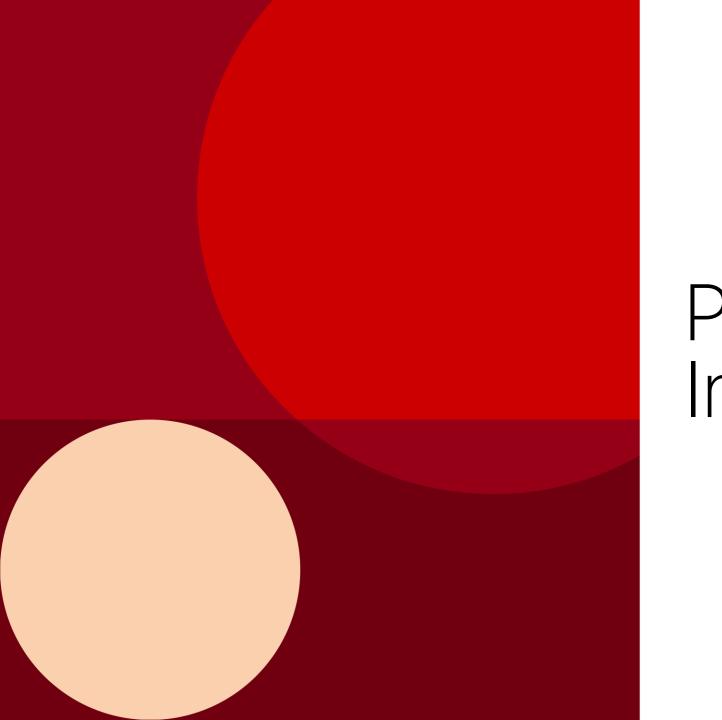












Profit Improvement

Nearly \$2B in Op Income Growth

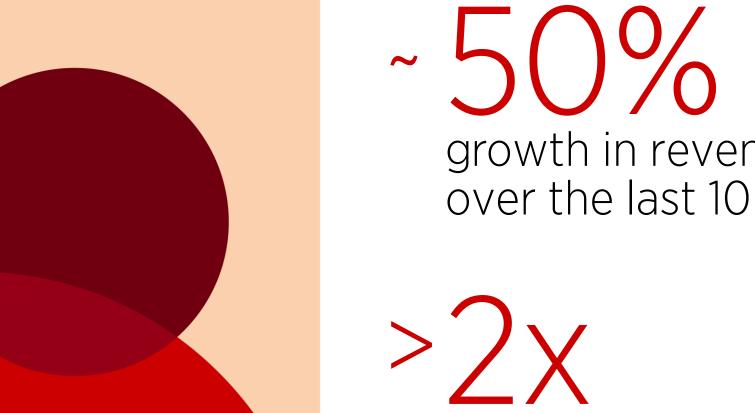
>\$500M in Efficiency Gains

Continued Progress Toward a 6% Operating Margin Rate



Shareholders

Long-Term Horizon + Durable Business Model



growth in revenue over the last 10 years

EPS + annual dividend over the last 10 years

Business Momentum

Roadmap for Growth

Profit Performance



Capital Deployment Priorities

In vest in our business

> Support the dividend

> Repurchase shares

We are in charge of the decisions that drive performance.







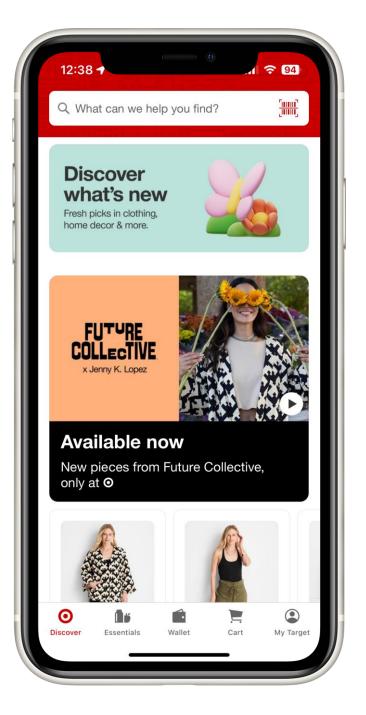




Comprehensive + Competitive Position

The Power of AND















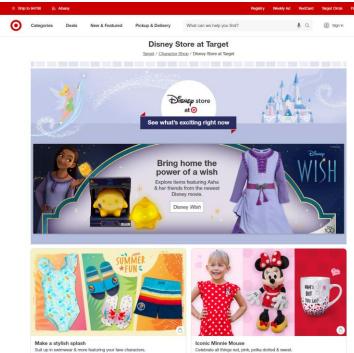




























Grow Time

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