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RS

# Water 2016 - Target Corporation

## Module: Introduction

### Page: W0. Introduction

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#### W0.1

##### Introduction

Please give a general description and introduction to your organization.

Minneapolis-based Target Corporation (NYSE: TGT) serves guests at 1,792 stores in the United States and at Target.com. Since 1946, Target has given 5 percent of its profit through community grants and programs; today, that giving equals more than \$4 million a week. For more information about Target's commitment to corporate responsibility, visit [Target.com/corporateresponsibility](http://Target.com/corporateresponsibility).

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#### W0.2

##### Reporting year

Please state the start and end date of the year for which you are reporting data.

**Period for which data is reported**

Sun 01 Feb 2015 - Sun 31 Jan 2016

**W0.3****Reporting boundary**

Please indicate the category that describes the reporting boundary for companies, entities, or groups for which water-related impacts are reported.

Companies, entities or groups over which operational control is exercised

**W0.4****Exclusions**

Are there any geographies, facilities or types of water inputs/outputs within this boundary which are not included in your disclosure?

Yes

**W0.4a****Exclusions**

Please report the exclusions in the following table

Exclusion	Please explain why you have made the exclusion
Non U.S. facilities	Our current disclosure does not include our headquarters and sales facilities outside of the United States. This includes three buildings in India and several small offices scattered around the globe. These facilities are currently excluded due to a lack of reliable data on water consumption. Based on estimates of potential consumption from all of these sources, they are considered de minimis, and would likely contribute a nominal portion to our total consumption.

**Further Information****Module: Current State****Page: W1. Context****W1.1**

Please rate the importance (current and future) of water quality and water quantity to the success of your organization

Water quality and quantity	Direct use importance rating	Indirect use importance rating	Please explain
Sufficient amounts of good quality freshwater available for use	Important	Important	
Sufficient amounts of recycled, brackish and/or produced water available for use	Not very important	Not very important	

**W1.2**

For your total operations, please detail which of the following water aspects are regularly measured and monitored and provide an explanation as to why or why not

Water aspect	% of sites/facilities/operations	Please explain
Water withdrawals- total volumes	76-100	Target consumes water almost exclusively from municipal water utilities, and uses utility bills to calculate withdrawal volumes
Water withdrawals- volume by sources	Less than 1%	Target does not track withdrawals by source
Water discharges- total volumes	Less than 1%	Target does not track water discharges
Water discharges- volume by destination	Less than 1%	Target does not track water discharges
Water discharges- volume by treatment method	Less than 1%	Target does not track water discharges
Water discharge quality data- quality by standard effluent parameters	Less than 1%	Target does not track water discharges
Water consumption- total volume	76-100	Target consumes water almost exclusively from municipal water utilities, and uses utility bills to calculate withdrawal volumes
Facilities providing fully-functioning WASH services for all workers	Less than 1%	Target does not provide WASH facilities for workers

**W1.2a**

**Water withdrawals: for the reporting year, please provide total water withdrawal data by source, across your operations**

Source	Quantity (megaliters/year)	How does total water withdrawals for this source compare to the last reporting year?	Comment
Fresh surface water	0	Not applicable	Target's water comes almost exclusively from municipal water utilities
Brackish surface water/seawater	0	Not applicable	Target's water comes almost exclusively from municipal water utilities
Rainwater	0	Not applicable	Target's water comes almost exclusively from

Source	Quantity (megaliters/year)	How does total water withdrawals for this source compare to the last reporting year?	Comment
			municipal water utilities
Groundwater - renewable	0	Not applicable	Target's water comes almost exclusively from municipal water utilities
Groundwater - non-renewable	0	Not applicable	A small number of sites (<5) use well water for irrigation
Produced/process water	0	Not applicable	Target's water comes almost exclusively from municipal water utilities
Municipal supply	11453	Lower	Target's water comes almost exclusively from municipal water utilities
Wastewater from another organization	0	Not applicable	Target's water comes almost exclusively from municipal water utilities
Total	11453	Lower	Target's water comes almost exclusively from municipal water utilities

**W1.2b**

**Water discharges: for the reporting year, please provide total water discharge data by destination, across your operations**

Destination	Quantity (megaliters/year)	How does total water discharged to this destination compare to the last reporting year?	Comment
Fresh surface water		Not applicable	Target does not track water discharge
Brackish surface water/seawater		Not applicable	Target does not track water discharge

Destination	Quantity (megaliters/year)	How does total water discharged to this destination compare to the last reporting year?	Comment
Groundwater		Not applicable	Target does not track water discharge
Municipal/industrial wastewater treatment plant		Not applicable	Target does not track water discharge
Wastewater for another organization		Not applicable	Target does not track water discharge
Total		Not applicable	Target does not track water discharge

**W1.2c**

**Water consumption: for the reporting year, please provide total water consumption data, across your operations**

Consumption (megaliters/year)	How does this consumption figure compare to the last reporting year?	Comment
11453	Lower	Target's water consumption reduction is due to changes in irrigation practices and process improvements in food preparation.

**W1.3**

**Do you request your suppliers to report on their water use, risks and/or management?**

Yes

**W1.3a**

**Please provide the proportion of suppliers you request to report on their water use, risks and/or management and the proportion of your procurement spend this represents**

Proportion of suppliers %	Total procurement spend %	Rationale for this coverage
1-25	1-25	Target uses the Higg Index to query our apparel suppliers on water consumption

**W1.4**

**Has your organization experienced any detrimental impacts related to water in the reporting year?**

No

**Further Information**

## Module: Risk Assessment

### Page: W2. Procedures and Requirements

#### W2.1

Does your organization undertake a water-related risk assessment?

Water risks are not assessed

#### W2.8

Please choose the option that best explains why your organisation does not undertake a water-related risk assessment

Primary reason	Please explain
Important but not an immediate business priority	Although we do not conduct formal water risk assessments, we understand the impacts of our operations on the local communities in which we operate. We have a goal to reduce our water consumption by 10% per square foot for our stores in the U.S by 2020. To accomplish this goal we have introduced Smart Irrigation in 601 additional stores in 2015 and are working towards our goal of incorporating native and sustainable plants at 75% of the landscape areas of all new U.S. stores. In addition, we continued our efforts to work with local watershed districts with two partnerships in Minnesota. Through these partnerships we retrofitted storm water systems to better filter runoff and provide greater flood control. We are also working with our suppliers to understand and reduce water consumption within our supply chain through our work with the Natural Resource Defense Council.

#### Further Information

## Module: Implications

### Page: W3. Water Risks

#### W3.1

Is your organization exposed to water risks, either current and/or future, that could generate a substantive change in your business, operations, revenue or expenditure?

Yes, direct operations and supply chain

#### W3.2

Please provide details as to how your organization defines substantive change in your business, operations, revenue or expenditure from water risk

We define substantive change as those having a significant or material impact to our sales, expenses, or ability to source product from certain regions of the world.

#### W3.2a

Please provide the number of facilities\* per river basin exposed to water risks that could generate a substantive change in your business, operations, revenue or expenditure and the proportion this represents of total operations company-wide

Country	River basin	Number of facilities exposed to water risk	Proportion of total operations (%)	Comment
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#### W3.2b

Please provide the proportion of financial value that could be affected at river basin level associated with the facilities listed in W3.2a

Country	River basin	Financial reporting metric	Proportion of chosen metric that could be affected within the river basin	Comment
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**W3.2c**

Please list the inherent water risks that could generate a substantive change in your business, operations, revenue or expenditure, the potential impact to your direct operations and the strategies to mitigate them

Country	River basin	Risk driver	Potential impact	Description of impact	Timeframe	Likelihood	Magnitude of potential financial impact	Response strategy
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**W3.2d**

Please list the inherent water risks that could generate a substantive change in your business operations, revenue or expenditure, the potential impact to your supply chain and the strategies to mitigate them

Country	River basin	Risk driver	Potential impact	Description of impact	Timeframe	Likelihood	Magnitude of potential financial impact	Response strategy
	Other:	Physical-Drought Physical-Increased water scarcity Physical-Increased water stress			>6 years	Probable	Unknown	Engage with other stakeholders in the river basin Engage with supplier: Promote best practice awareness Tighten supplier performance standards

Country	River basin	Risk driver	Potential impact	Description of impact	Timeframe	Likelihood	Magnitude of potential financial impact	Responsible



Country	River basin	Risk driver	Potential impact	Description of impact	Timeframe	Likelihood	Magnitude of potential financial impact	Respostrate

**Further Information**

**Page: W4. Water Opportunities**

**W4.1**

Does water present strategic, operational or market opportunities that substantively benefit/have the potential to benefit your organization?

No

**W4.1b**

Please choose the option that best explains why water does not present your organization with any opportunities that have the potential to provide substantive benefit

Primary reason	Please explain
Opportunities exist, but nothing substantive	Much of our water usage is also driven by Building and Health codes which have requirements on specific flow rates and fixture quantities. Dramatic changes to these regulations are highly unlikely, though if passed, we can readily implement when required. Additionally, with water costs as a small percentage of operational expenses, we do not anticipate a substantive change in our business operations, revenue, or expenditure.

**Further Information**

**Module: Accounting**

**Page: W5. Facility Level Water Accounting (I)**

**W5.1**

Water withdrawals: for the reporting year, please complete the table below with water accounting data for all facilities included in your answer to W3.2a

Facility reference number	Country	River basin	Facility name	Total water withdrawals (megaliters/year) at this facility	How does the total water withdrawals at this facility compare to the last reporting year?	Please explain
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#### Further Information

### Page: W5. Facility Level Water Accounting (II)

#### W5.1a

Water withdrawals: for the reporting year, please provide withdrawal data, in megaliters per year, for the water sources used for all facilities reported in W5.1

Facility reference number	Fresh surface water	Brackish surface water/seawater	Rainwater	Groundwater (renewable)	Groundwater (non-renewable)	Produced/process water
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#### W5.2

Water discharge: for the reporting year, please complete the table below with water accounting data for all facilities included in your answer to W3.2a

Facility reference number	Total water discharged (megaliters/year) at this facility	How does the total water discharged at this facility compare to the last reporting year?	Please explain
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#### W5.2a

Water discharge: for the reporting year, please provide water discharge data, in megaliters per year, by destination for all facilities reported in W5.2

Facility reference number	Fresh surface water	Municipal/industrial wastewater treatment plant	Seawater	Groundwater	Wastewater for another organization	Comment
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#### W5.3

Water consumption: for the reporting year, please provide water consumption data for all facilities reported in W3.2a

Facility reference number	Consumption (megaliters/year)	How does this compare to the last reporting year?	Please explain
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#### W5.4

For all facilities reported in W3.2a what proportion of their water accounting data has been externally verified?

Water aspect	% verification	What standard and methodology was used?
Water withdrawals- total volumes		
Water withdrawals- volume by sources		
Water discharges- total volumes		
Water discharges- volume by destination		
Water discharges- volume by treatment method		
Water discharge quality data- quality by standard effluent parameters		
Water consumption- total volume		

#### Further Information

### Module: Response

#### Page: W6. Governance and Strategy

##### W6.1

Who has the highest level of direct responsibility for water within your organization and how frequently are they briefed?

Highest level of direct responsibility for water issues	Frequency of briefings on water issues	Comment
Senior Manager/Officer	Scheduled- quarterly	The teams working on water report their progress to Senior Leadership on initiatives, risk mitigation, and opportunities at both the company and asset level twice a year. Leadership consists of Vice President or Senior Vice President level representatives from across the organization.

##### W6.2

Is water management integrated into your business strategy?

Yes

##### W6.2a

Please choose the option(s) below that best explain how water has positively influenced your business strategy

Influence of water on business strategy	Please explain
Establishment of sustainability goals	
Publicly demonstrated our commitment to water	
Tighter operational performance standards	
Tighter supplier performance standards	

##### W6.2b

Please choose the option(s) below that best explains how water has negatively influenced your business strategy

Influence of water on business strategy	Please explain

<b>Influence of water on business strategy</b>	<b>Please explain</b>
No measurable influence	

**W6.3**

Does your organization have a water policy that sets out clear goals and guidelines for action?

Yes

**W6.3a**

Please select the content that best describes your water policy (tick all that apply)

<b>Content</b>	<b>Please explain why this content is included</b>
Publicly available Company-wide Performance standards for direct operations Incorporated within group environmental, sustainability or EHS policy	

**W6.4**

How does your organization's water-related capital expenditure (CAPEX) and operating expenditure (OPEX) during the most recent reporting year compare to the previous reporting year?

<b>Water CAPEX (+/- % change)</b>	<b>Water OPEX (+/- % change)</b>	<b>Motivation for these changes</b>

Further Information

**Page: W7. Compliance****W7.1**

Was your organization subject to any penalties, fines and/or enforcement orders for breaches of abstraction licenses, discharge consents or other water and wastewater related regulations in the reporting year?

No

Further Information

**Page: W8. Targets and Initiatives****W8.1**

Do you have any company wide targets (quantitative) or goals (qualitative) related to water?

Yes, targets and goals

**W8.1a**

Please complete the following table with information on company wide quantitative targets (ongoing or reached completion during the reporting period) and an indication of progress made

<b>Category of target</b>	<b>Motivation</b>	<b>Description of target</b>	<b>Quantitative unit of measurement</b>	<b>Base-line year</b>	<b>Target year</b>	<b>Proportion of target achieved, % value</b>
				2009	2015	

Category of target	Motivation	Description of target	Quantitative unit of measurement	Base-line year	Target year	Proportion of target achieved, % value
Other: Reduction of water intensity	Cost savings	Reduce water use by 10 percent per square foot by 2015	Other: % reduction per square foot			
Reduction in consumptive volumes	Cost savings	Incorporate native landscaping in 75 percent of the landscape areas of all new U.S. stores.	Other: % of area landscaped with native plantings			

**W8.1b**

Please describe any company wide qualitative goals (ongoing or reached completion during the reporting period) and your progress in achieving these

Goal	Motivation	Description of goal	Progress
Engagement with suppliers to help them improve water stewardship	Cost savings		

**Further Information****Module: Linkages/Tradeoff**

**Page: W9. Managing trade-offs between water and other environmental issues**

**W9.1**

Has your organization identified any linkages or trade-offs between water and other environmental issues in its value chain?

No

**Further Information****Module: Sign Off**

**Page: Sign Off**

**W10.1**

Please provide the following information for the person that has signed off (approved) your CDP water response

Name	Job title	Corresponding job category
Greg Downing	Manager	Environment/Sustainability manager

**W10.2**

Please select if your organization would like CDP to transfer your publicly disclosed response strategy from questions W1.4a, W3.2c and W3.2d to the CEO Water Mandate Water Action Hub.

No

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#### Further Information

CDP: [X][-,][P2]



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