

Target Corporation - Forests 2018

F0. Introduction

F0.1

(F0.1) Give a general description of and introduction to your organization.

Minneapolis-based Target Corporation (NYSE:TGT) serves guests at 1,822 stores and via Target.com. Since 1946, Target has given 5 percent of its profit to communities. For more information about

Target's commitment to corporate responsibility, visit <https://corporate.target.com/corporate-responsibility/>.

CDP system functionality only allows for 365 days to be reflected in the start and end date fields below. The results contained in this CDP survey are for Target's fiscal year 2017 (Jan. 29, 2017 through Feb. 3, 2018) which consisted of 53 weeks instead of the usual 52.

F0.2

(F0.2) State the start and end date of the year for which you are reporting data.

	Start Date	End Date
Reporting year	January 29 2017	January 28 2018

F0.3

(F0.3) Select the currency used for all financial information disclosed throughout your response.

USD

F0.4

(F0.4) Select the stage(s) of the value chain which best represents your organization's area of operation pertaining to forest risk commodities.

Retailing

F0.5

(F0.5) Do you produce, use, or sell materials or products that contain any of the forest risk commodities?

	Produce/use/sell	Disclosing	Explanation if produce/use/sell but not disclosing
Timber	Yes	Yes	<Field Hidden>
Palm Oil	Yes	Yes	<Field Hidden>
Cattle Products	Yes	No	Within our owned brands, cattle sourcing takes two forms –beef and leather. We have evaluated our sourcing position in beef, and recognize that with our sourcing locations of the US and Australia (grass-fed) – we have a limited deforestation impact. We are joining the US Roundtable on Sustainable Beef to ensure we are sourcing beef responsibly where it is most material to our business. We are also a member of the Leather Working Group, and through that effort have been collecting data on our leather sourcing volumes. We anticipate being able to disclose our findings in both areas in next year's CDP survey.
Soy	Yes	No	Due to the nature of our animal protein businesses being domestically sourced, the most materially relevant volume of soy is domestic. We are currently evaluating the rest of our grocery assortment for materiality to deforestation risks from imported soy. We anticipate being able to disclose our material findings in next year's CDP survey.
Other - Rubber	Yes	No	Our initial data collection efforts have indicated that the rubber in some of our owned-brand products comes from high-risk deforestation areas. As such, we have started conversations with external stakeholders and other brands to determine how we might best mitigate our impact in this commodity and engage in multi stakeholder engagements.
Other	No	<Field Hidden>	<Field Hidden>

F0.6

(F0.6) Are there any parts of your direct operations not included in your disclosure?

No

F0.7

(F0.7) Are there any parts of your supply chain not included in your disclosure?

Yes

F0.7a

(F0.7a) Identify the parts of your supply chain not included in your disclosure.

Exclusion

Business activity

Description of exclusion

Non owned-brand products sold in our retail operations (including store and online) are excluded from this disclosure.

Potential for forests-related risk

Potential for forests-related risk but not evaluated

Please explain

We have the greatest insight as well as influence over our owned-brand portfolio and supply chain.

F1. Current state

F1.1

(F1.1) How does your organization produce, use, or sell your disclosed commodity(ies)?

Forest risk commodity

Timber

Activity

Buying manufactured products

Form of commodity

Sawn timber, veneer, chips

Pulp

Paper
Boards, plywood, engineered wood
Primary packaging
Secondary packaging
Tertiary packaging
Cellulose-based textile fiber
Goods Not For Resale (GNFR)

Source

Contracted suppliers (processors)
Contracted suppliers (manufacturers)

Country/Region of origin

Don't know

% of procurement spend

Don't know

Comment

Forest risk commodity

Timber

Activity

Retailing/onward sale of commodity or product containing commodity

Form of commodity

Sawn timber, veneer, chips
Pulp
Paper
Boards, plywood, engineered wood
Primary packaging
Secondary packaging
Tertiary packaging
Cellulose-based textile fiber
Goods Not For Resale (GNFR)

Source

Contracted suppliers (processors)
Contracted suppliers (manufacturers)

Country/Region of origin

Don't know

% of procurement spend

Don't know

Comment

Forest risk commodity

Palm Oil

Activity

Buying manufactured products

Form of commodity

Refined palm oil

Palm oil derivatives

Palm kernel oil derivatives

Source

Contracted suppliers (manufacturers)

Country/Region of origin

Don't know

% of procurement spend

Don't know

Comment

Forest risk commodity

Palm Oil

Activity

Retailing/onward sale of commodity or product containing commodity

Form of commodity

Refined palm oil

Palm oil derivatives

Palm kernel oil derivatives

Source

Contracted suppliers (manufacturers)

Country/Region of origin

Don't know

% of procurement spend

Don't know

Comment

F1.2

(F1.2) Indicate the percentage of your organization's revenue that was dependent on your disclosed forest risk commodity(ies) in the reporting year.

	% of revenue dependent on commodity	Comment
Timber	Please select	We do not know the percentage of revenue dependent on Timber as we have not evaluated it.
Palm Oil	Please select	We do not know the percentage of revenue dependent on Palm Oil as we have not evaluated it.
Cattle products	<Field Hidden>	<Field Hidden>
Soy	<Field Hidden>	<Field Hidden>
Other - Rubber	<Field Hidden>	<Field Hidden>
Other	<Field Hidden>	<Field Hidden>

F1.3

(F1.3) Do you own or manage land used for the production of your disclosed commodity(ies)?

Forest risk commodity

Timber

Own and/or manage land?

Don't own or manage land

Type of control

<Field Hidden>

Description of type of control

<Field Hidden>

Country/Region

<Field Hidden>

Land type

<Field Hidden>

Size (Hectares)

<Field Hidden>

Do you have a system in place to monitor forests-related risks?

<Field Hidden>

Type of monitoring system

<Field Hidden>

Description of monitoring system

<Field Hidden>

Recent infraction(s)

<Field Hidden>

Explanation of infraction

<Field Hidden>

Forest risk commodity

Palm Oil

Own and/or manage land?

Don't own or manage land

Type of control

<Field Hidden>

Description of type of control

<Field Hidden>

Country/Region

<Field Hidden>

Land type

<Field Hidden>

Size (Hectares)

<Field Hidden>

Do you have a system in place to monitor forests-related risks?

<Field Hidden>

Type of monitoring system

<Field Hidden>

Description of monitoring system

<Field Hidden>

Recent infraction(s)

<Field Hidden>

Explanation of infraction

<Field Hidden>

F1.5

(F1.5) Does your organization collect production and/or consumption data for your disclosed commodity(ies)?

	Data availability/Disclosure
Timber	Data not available
Palm Oil	Consumption data available, disclosing
Cattle products	<Field Hidden>
Soy	<Field Hidden>
Other - Rubber	<Field Hidden>
Other	<Field Hidden>

F1.5a

(F1.5a) Disclose your production and/or consumption data.

Forest risk commodity

Palm Oil

Data type

Consumption data

Volume

2518.9

Metric

Metric tons

Data coverage

Full commodity production/consumption

Please explain

F1.5c

(F1.5c) Why is production and/or consumption data not available for your disclosed commodity(ies)?

Forest risk commodity

Timber

Primary reason

Other, please specify (Data not collected at corporate level.)

Please explain

F1.6

(F1.6) Have you identified sufficient sources of sustainable materials to meet your current operational needs? If yes, what are you doing to ensure the security/continuity of this supply?

Timber

Sustainable source identified

Yes

Primary action to ensure supply

Supplier improvement plans to increase capacity of supply

Please explain

Once we have more data and a better understanding of the potential impact of our supply chain, we plan to engage in capacity building activities in the value chain.

Palm Oil

Sustainable source identified

Yes

Primary action to ensure supply

Supplier improvement plans to increase capacity of supply

Please explain

Once we have more data and a better understanding of the potential impact of our supply chain, we plan to engage in capacity building activities in the value chain.

Cattle products

Sustainable source identified

<Field Hidden>

Primary action to ensure supply

<Field Hidden>

Please explain

<Field Hidden>

Soy

Sustainable source identified

<Field Hidden>

Primary action to ensure supply

<Field Hidden>

Please explain

<Field Hidden>

Other - Rubber**Sustainable source identified**

<Field Hidden>

Primary action to ensure supply

<Field Hidden>

Please explain

<Field Hidden>

Other**Sustainable source identified**

<Field Hidden>

Primary action to ensure supply

<Field Hidden>

Please explain

<Field Hidden>

F1.7

(F1.7) Has your organization experienced any detrimental forests-related impacts?

No

F2. Procedures

F2.1

(F2.1) Does your organization undertake a forests-related risk assessment?

Yes, forests-related risks are assessed

F2.1 a

(F2.1a) Select the options that best describe your procedures for identifying and assessing forests-related risks.

Timber

Value chain stage

Supply chain

Coverage

Partial

Risk assessment procedure

Assessed in an environmental risk assessment

Frequency of assessment

Annually

How far into the future are risks considered?

Unknown

Tools and methods used to identify and assess risks

External consultants

Please explain

Palm Oil

Value chain stage

Supply chain

Coverage

Partial

Risk assessment procedure

Assessed as a standalone issue

Frequency of assessment

Six-monthly or more frequently

How far into the future are risks considered?

Unknown

Tools and methods used to identify and assess risks

External consultants

Please explain

Cattle Products

Value chain stage

<Field Hidden>

Coverage

<Field Hidden>

Risk assessment procedure

<Field Hidden>

Frequency of assessment

<Field Hidden>

How far into the future are risks considered?

<Field Hidden>

Tools and methods used to identify and assess risks

<Field Hidden>

Please explain

<Field Hidden>

Soy

Value chain stage

<Field Hidden>

Coverage

<Field Hidden>

Risk assessment procedure

<Field Hidden>

Frequency of assessment

<Field Hidden>

How far into the future are risks considered?

<Field Hidden>

Tools and methods used to identify and assess risks

<Field Hidden>

Please explain

<Field Hidden>

Other - Rubber

Value chain stage

<Field Hidden>

Coverage

<Field Hidden>

Risk assessment procedure

<Field Hidden>

Frequency of assessment

<Field Hidden>

How far into the future are risks considered?

<Field Hidden>

Tools and methods used to identify and assess risks

<Field Hidden>

Please explain

<Field Hidden>

Other**Value chain stage**

<Field Hidden>

Coverage

<Field Hidden>

Risk assessment procedure

<Field Hidden>

Frequency of assessment

<Field Hidden>

How far into the future are risks considered?

<Field Hidden>

Tools and methods used to identify and assess risks

<Field Hidden>

Please explain

<Field Hidden>

F2.1b

(F2.1b) Which of the following issues are considered in your organization's forests-related risk assessment(s)?

Availability of forest risk commodities

Relevance & inclusion

Relevant, always included

Please explain

As a retailer with a wide variety of products, we understand the responsibility we have to protect forests around the world. We are committed to aiding in the global effort to end deforestation and forest degradation, and focus our efforts in the places we can have the most positive impact today— specifically palm oil and wood-based materials. We are committed to sustainably sourcing palm, wood, paper and wood-based fibers in our priority owned brands, and wood-based fibers in packaging. We will build on our existing priority raw material commitments by evaluating high-risk commodities—including soy, leather and rubber—and their material significance to Target. Where necessary, we will address salient issues with relevant time-bound and measurable goals.

Quality of forest risk commodities

Relevance & inclusion

Relevant, not included

Please explain

Impact of activity on the status of ecosystems and habitats

Relevance & inclusion

Not considered

Please explain

Regulation

Relevance & inclusion

Relevant, always included

Please explain

Climate change

Relevance & inclusion

Relevant, not included

Please explain

Tariffs or price increases

Relevance & inclusion

Not considered

Please explain

Loss of markets

Relevance & inclusion

Not considered

Please explain

Brand damage related to forest risk commodities

Relevance & inclusion

Relevant, not included

Please explain

Corruption

Relevance & inclusion

Relevant, not included

Please explain

Social impacts

Relevance & inclusion

Relevant, not included

Please explain

Other, please specify

Relevance & inclusion

Please select

Please explain

F2.1c

(F2.1c) Which of the following stakeholders are considered in your organization's forests-related risk assessments?

Customers

Relevance & inclusion

Relevant, not included

Please explain

Employees

Relevance & inclusion

Relevant, not included

Please explain

Investors

Relevance & inclusion

Relevant, not included

Please explain**Local communities****Relevance & inclusion**

Relevant, not included

Please explain**NGOs****Relevance & inclusion**

Relevant, not included

Please explain**Other forest risk commodity users/producers at a local level****Relevance & inclusion**

Relevant, not included

Please explain**Regulators****Relevance & inclusion**

Relevant, not included

Please explain**Suppliers****Relevance & inclusion**

Relevant, sometimes included

Please explain**Other stakeholders, please specify****Relevance & inclusion**

Relevant, not included

Please explain**F3. Risks and opportunities**

F3.1

(F3.1) Have you identified any inherent forests-related risks with the potential to have a substantive financial or strategic impact on your business?

	Risk
Timber	Yes, only in our value chain beyond our direct operations
Palm Oil	Yes, only in our value chain beyond our direct operations
Cattle Products	<Field Hidden>
Soy	<Field Hidden>
Other - Rubber	<Field Hidden>
Other	<Field Hidden>

F3.1a

(F3.1a) How does your organization define substantive impact on your business?

Target considers multiple factors in evaluating risk. Target considers risks substantive when they are assessed to be high or critical using proprietary criteria. Importantly, something that has a "substantive impact on our business" is not necessarily "material" to investors as defined by the SEC.

F3.1b

(F3.1b) For your disclosed forest risk commodity(ies), provide details of risks identified with the potential to have a substantive financial or strategic impact on your business, and your response to those risks.

Forest risk commodity

Timber

Type of risk

Reputational and markets

Geographical scale

Global

Where in your value chain does the risk driver occur?

Supply chain

Primary risk driver

Increased stakeholder concern or negative stakeholder feedback

Primary potential impact

Brand damage

Company-specific description

Target stakeholders (guests, investors, etc.) expect that we are acting responsibly and have oversight of our supply chain as related to timber. Upon discovery that we have not completed our due diligence in this endeavor, we can expect significant brand and/or reputational damage. We support responsibly managed forests, and to that end, introduced our new Responsible Sourcing Policy on Forest Products in 2017. This policy helps us toward our long-term intention that all wood, paper, paper-based packaging and wood-based fiber used in the products we purchase and sell is sourced from well-managed forests that have been credibly certified and/or are from post-consumer recycled materials. We are starting with products containing wood or paper-based materials, like tissues and paper towels, wrapping paper, furniture and rayon used in apparel, which comes from wood pulp. Then we plan to work on sourcing our owned-brands' packaging from sustainably managed forests. By the end of fiscal year 2018, we expect that our party supplies brand, Spritz, will be our first owned brand to be fully compliant with our forest products policy. In 2017, the Spritz team started introducing Forest Stewardship Council (FSC) Chain-of-Custody certification and is on track to meet this goal. We have also committed to making our up&up, Pillowfort and Cat & Jack brands fully compliant with our forest products policy by 2020, and Threshold and Smith & Hawken fully compliant by 2022.

Timeframe

1-3 years

Magnitude of potential impact

Medium-low

Likelihood

Unlikely

Potential financial impact

0

Explanation of financial impact

We are unable to estimate a potential financial impact at this time due to the lack of quantified materials.

Primary response to risk

Engagement with suppliers

Description of response

Target continuously engages with our suppliers to ensure they are using sustainably sourced timber. We plan to directly engage with any supplier who is not in compliance with our sustainable timber expectations.

Cost of response

0

Explanation of cost of response

We do not currently quantify the cost of response to this risk.

Forest risk commodity

Palm Oil

Type of risk

Reputational and markets

Geographical scale

Global

Where in your value chain does the risk driver occur?

Supply chain

Primary risk driver

Increased stakeholder concern or negative stakeholder feedback

Primary potential impact

Brand damage

Company-specific description

Target stakeholders (guests, investors, etc.) expect that we are acting responsibly and have oversight of our supply chain as related to palm oil. Upon discovery that we have not completed our due diligence in this endeavor, we can expect significant brand and/or reputational damage. We continue to work closely with our owned-brand vendor base to emphasize that in 2018, all palm oil in our owned-brand food (Market Pantry, Archer Farms, Simply Balanced), personal care (up&up) and household cleaning products (up&up) is required to be fully traceable and sustainably sourced. In 2017, 37.4 percent of palm oil in products covered by our commitment was certified sustainable via physical certification (Mass Balance or Segregated) or covered by PalmTrace credits. Target continues to engage its vendors on the implementation of Target's responsible palm oil sourcing commitment through a biannual survey to determine the volume of palm oil and palm kernel oil used in the owned-brand products covered by its commitment, including the percentage that is certified as sustainable, classified across PalmTrace Credits, Mass Balance and Segregated. Our commitment covers palm volumes purchased directly by our vendors for use in products, vendors that source palm oil indirectly through finished product components and vendors that source palm oil and kernel derivatives in household and personal care products.

Timeframe

1-3 years

Magnitude of potential impact

Medium-low

Likelihood

Unlikely

Potential financial impact

0

Explanation of financial impact

We are unable to estimate a potential financial impact at this time due to the lack of quantified materials.

Primary response to risk

Engagement with suppliers

Description of response

Target continuously engages with our suppliers to ensure they are using sustainably sourced palm oil. We plan to directly engage with any supplier who is not in compliance with our sustainable timber expectations.

Cost of response

0

Explanation of cost of response

We do not currently quantify the cost of response to this risk.

F3.2

(F3.2) Have you identified any forests-related opportunities with the potential to have a substantive financial or strategic impact on your business?

	Have you identified opportunities?
Timber	Yes
Palm Oil	Yes
Cattle products	<Field Hidden>
Soy	<Field Hidden>
Other - Rubber	<Field Hidden>
Other	<Field Hidden>

F3.2a

(F3.2a) For your selected forest risk commodity(ies), provide details of the identified opportunities with the potential to have a substantive financial or strategic impact on your business.

Forest risk commodity

Timber

Type of opportunity

Resilience

Where in your value chain does the opportunity occur?

Supply chain

Primary forests-related opportunity

Improved supply chain engagement

Financial incentives

<Field Hidden>

Company-specific description & strategy to realize opportunity

We are driving demand for and awareness of the importance of certified sustainable timber by committing to sourcing Target's owned-brand wood-based products from well-managed forests. Target works actively with its vendors, suppliers, and other stakeholders to eliminate any unacceptable sources of timber and progressively increase the amount of responsible wood, paper, paper-based packaging and wood-based fiber over time.

Estimated timeframe for realization

1-3 years

Magnitude of potential impact

Medium-low

Likelihood

More likely than not

Potential financial impact

0

Explanation of financial impact

We do not currently quantify the cost of this financial impact.

Forest risk commodity

Palm Oil

Type of opportunity

Resilience

Where in your value chain does the opportunity occur?

Supply chain

Primary forests-related opportunity

Improved supply chain engagement

Financial incentives

<Field Hidden>

Company-specific description & strategy to realize opportunity

We are driving demand for and awareness of the importance of certified sustainable palm oil by requiring it in Target's owned-brand products covered by our commitment and our work in multi-stakeholder groups like The Consumer Goods Forum. In 2017, we also joined the Roundtable on Sustainable Palm Oil's North American Sustainable Palm Oil Network, designed to facilitate cross-sector work in a pre-competitive space on the sourcing of Certified Sustainable Palm Oil (CSPO) in North America, foster collaboration and impact programs in producing nations and share best practices.

Estimated timeframe for realization

1-3 years

Magnitude of potential impact

Medium-low

Likelihood

More likely than not

Potential financial impact

0

Explanation of financial impact

We do not currently quantify the cost of this financial impact.

Forest risk commodity

Palm Oil

Type of opportunity

Products & services

Where in your value chain does the opportunity occur?

Supply chain

Primary forests-related opportunity

Increased transparency

Financial incentives

<Field Hidden>

Company-specific description & strategy to realize opportunity

We are driving demand for and awareness of the importance of certified sustainable palm oil by requiring it in Target's owned-brand products covered by our commitment and our work in multi-stakeholder groups like The Consumer Goods Forum. In 2017, we also joined the Roundtable on Sustainable Palm Oil's North American Sustainable Palm Oil Network, designed to facilitate cross-sector work in a pre-competitive space on the sourcing of Certified Sustainable Palm Oil (CSPO) in North America, foster collaboration and impact programs in producing nations and share best practices.

Estimated timeframe for realization

1-3 years

Magnitude of potential impact

Please select

Likelihood

Please select

Potential financial impact**Explanation of financial impact**

Forest risk commodity

Palm Oil

Type of opportunity

Markets

Where in your value chain does the opportunity occur?

Supply chain

Primary forests-related opportunity

Driving demand for sustainable materials

Financial incentives

<Field Hidden>

Company-specific description & strategy to realize opportunity

We are driving demand for and awareness of the importance of certified sustainable palm oil by requiring it in Target's owned-brand products covered by our commitment and our work in multi-stakeholder groups like The Consumer Goods Forum. In 2017, we also joined the Roundtable on Sustainable Palm Oil's North American Sustainable Palm Oil Network, designed to facilitate cross-sector work in a pre-competitive space on the sourcing of Certified Sustainable Palm Oil (CSPO) in North America, foster collaboration and impact programs in producing nations and share best practices.

Estimated timeframe for realization

Please select

Magnitude of potential impact

Please select

Likelihood

Please select

Potential financial impact**Explanation of financial impact**

Forest risk commodity

Palm Oil

Type of opportunity

Markets

Where in your value chain does the opportunity occur?

Supply chain

Primary forests-related opportunity

<Field Hidden>

Financial incentives

<Field Hidden>

Company-specific description & strategy to realize opportunity

We are driving demand for and awareness of the importance of certified sustainable palm oil by requiring it in Target's owned-brand products covered by our commitment and our work in multi-stakeholder groups like The Consumer Goods Forum. In 2017, we also joined the Roundtable on Sustainable Palm Oil's North American Sustainable Palm Oil Network, designed to facilitate cross-sector work in a pre-competitive space on the sourcing of Certified Sustainable Palm Oil (CSPO) in North America, foster collaboration and impact programs in producing nations and share best practices.

Estimated timeframe for realization

Please select

Magnitude of potential impact

Please select

Likelihood

Please select

Potential financial impact**Explanation of financial impact**

F4. Governance

F4.1

(F4.1) Does your organization have a policy that includes forests-related issues?

Yes, we have a documented forests policy that is publicly available

F4.1a

(F4.1a) Select the options to describe the scope and content of your policy.

	Scope	Content	Please explain
Row 1	Selected products only	Commitment to avoiding deforestation and forest degradation Commitment to protect rights and livelihoods of local communities List of timebound commitments and targets Reference to international standards and widely-recognized forests-related initiatives	Please see our Corporate site: https://corporate.target.com/corporate-responsibility/planet/deforestation .

F4.1b

(F4.1b) Do you have commodity specific sustainability policy(ies)? If yes, select the options that best describe their scope and content.

	Do you have a commodity specific sustainability policy?	Scope	Content	Please explain

	Do you have a commodity specific sustainability policy?	Scope	Content	Please explain
Timber	Yes	Selected products only	Commitment to avoiding deforestation and forest degradation Commitment to protect rights and livelihoods of local communities Commitments beyond regulatory compliance Recognition of the overall importance of forests and other natural habitats List of timebound commitments and targets Reference to international standards and widely-recognized forests-related initiatives	Target believes that use of post-consumer recycled and alternative (non-wood) fibers should be increased to reduce the pressure on forests. Target aims to increase the use of recycled materials in our products and packaging when available and meeting product performance requirements and competitive market conditions. Read more about Target's work in this space by reviewing the Forest Products section of our corporate website (LINK: https://corporate.target.com/corporate-responsibility/planet/sustainable-products).

	Do you have a commodity specific sustainability policy?	Scope	Content	Please explain
Palm Oil	Yes	Selected products only	Commitment to avoiding deforestation and forest degradation Commitment to protect rights and livelihoods of local communities Commitment to transparency Description of forest risk commodities, parts of the business, and stages of value-chain covered by the policy List of timebound commitments and targets Reference to international standards and widely-recognized forests-related initiatives	Read more about Target's work in this space by reviewing the Palm Oil section of our corporate website (LINK: https://corporate.target.com/corporate-responsibility/responsible-sourcing).
Cattle Products	<Field Hidden>	<Field Hidden>	<Field Hidden>	<Field Hidden>
Soy	<Field Hidden>	<Field Hidden>	<Field Hidden>	<Field Hidden>
Other - Rubber	<Field Hidden>	<Field Hidden>	<Field Hidden>	<Field Hidden>
Other	<Field Hidden>	<Field Hidden>	<Field Hidden>	<Field Hidden>

F4.2

(F4.2) Is there board-level oversight of forests-related issues within your organization?

Yes

F4.2a

(F4.2a) Identify the position(s) of the individual(s) on the board with responsibility for forests-related issues.

Position of individual	Please explain
Other, please specify (Nominating & Governance Committee)	Target's Board of Directors retains oversight responsibility over the Corporation's key strategic risks including those relating to corporate responsibility matters. The Nominating & Governance Committee of the Board of Directors has overall oversight responsibility over corporate responsibility matters. Target recognizes that environmental, social and governance issues are of increasing importance to many investors. The Vice President of Corporate Responsibility and the Corporate Responsibility team work with functional leaders across the company to determine strategies, policies and goals related to sustainability and regularly report to and seek input from the Nominating & Governance Committee on those matters, including forests-related issues.

F4.2b

(F4.2b) Provide further details on the board's oversight of forests-related issues.

	Frequency that forests-related issues are a scheduled agenda item	Governance mechanisms into which forests-related issues are integrated	Please explain
Row 1	Scheduled - some meetings	Reviewing and guiding corporate responsibility strategy Reviewing and guiding strategy	Target's Vice President of Corporate Responsibility presents to the Nominating and Governance Committee semi-annually on corporate responsibility related topics.

F4.3

(F4.3) Below board level, provide the highest-level management position(s) or committee(s) with responsibility for forests-related issues.

Name of the position(s) and/or committee(s)	Responsibility	Frequency of reporting to the board on forests-related issues	Please explain
---	----------------	---	----------------

Name of the position(s) and/or committee(s)	Responsibility	Frequency of reporting to the board on forests-related issues	Please explain
Chief Sustainability Officer (CSO)	Both assessing and managing forests-related risks and opportunities	As important matters arise	Jennifer Silberman oversees corporate responsibility across Target as the Vice President of Corporate Responsibility. She reports to Rick Gomez, Executive Vice President and Chief Marketing Officer at Target.

F4.4

(F4.4) Do you provide incentives to C-suite employees or board members for the management of forests-related issues?

No, and we do not plan to introduce them in the next two years

F5. Business strategy

F5.1

(F5.1) Are forests-related issues integrated into any aspects of your long-term strategic business plan, and if so how?

	Are forests-related issues integrated?	Long-term time horizon (years)	Please explain
Long-term business objectives	Yes, forests-related issues are integrated	5-10	Please reference the following links: Target Deforestation Policy: https://corporate.target.com/corporate-responsibility/planet/deforestation Target's Forest Products Policy: https://corporate.target.com/_media/TargetCorp/csr/pdf/Target-Forest-Products-Policy.pdf Target's Palm Oil commitments: https://corporate.target.com/corporate-responsibility/responsible-sourcing
Strategy for long-term objectives	Yes, forests-related issues are integrated	5-10	Please reference the following links: Target Deforestation Policy: https://corporate.target.com/corporate-responsibility/planet/deforestation Target's Forest Products Policy: https://corporate.target.com/_media/TargetCorp/csr/pdf/Target-Forest-Products-Policy.pdf Target's Palm Oil commitments: https://corporate.target.com/corporate-responsibility/responsible-sourcing
Financial planning	Please select	<Field Hidden>	

F6. Implementation

F6.1

(F6.1) Has your organization made a public commitment to reduce or remove deforestation and/or forest degradation from its direct operations and/or supply chain?

No

F6.2

(F6.2) Did you have any quantified targets for increasing sustainable production and/or consumption of your disclosed commodity(ies) that were active during the reporting year?

Yes

F6.2a

(F6.2a) Provide details of your target(s) for increasing sustainable production and/or consumption of the disclosed commodity(ies), and progress made.

Target reference number

Target 1

Forest risk commodity

Timber

Form of commodity covered

Paper

Boards, plywood, engineered wood

Primary packaging

Cellulose-based textile fiber

Type of target

Third-party certification scheme

Coverage

Supply chain

Traceability point

<Field Hidden>

Third-party certification scheme

FSC Chain of Custody
FSC Controlled Wood
PEFC Chain of Custody
SFI Chain of Custody

Start year

2016

Start figure

0%

Target year

2018

Target

100%

% achieved

1-10%

Please explain

By the end of fiscal year 2018, the Spritz brand will be fully compliant with our forest products policy. In 2017, the Spritz team started introducing Forest Stewardship Council (FSC) Chain-of-Custody certification to meet this goal. Negotiations for 2018 indicate that the Spritz brand is on track to meet this goal by the end of 2018.

Target reference number

Target 2

Forest risk commodity

Palm Oil

Form of commodity covered

Refined palm oil
Palm oil derivatives
Palm kernel oil derivatives

Type of target

Third-party certification scheme

Coverage

Supply chain

Traceability point

<Field Hidden>

Third-party certification scheme

RSPO Segregated
 RSPO Mass Balance
 RSPO Book and Claim

Start year**Start figure**

0%

Target year

2018

Target

100%

% achieved

31-40%

Please explain

All palm oil in Target's owned-brand food (Market Pantry, Archer Farms, Simply Balanced), personal care (up&up) and household cleaning products (up&up) will be fully traceable and sustainably sourced by 2018 or sooner. In 2017, 37.4 percent of palm oil in products covered by our commitment were certified sustainable under one of the supply chain models. Target continues to engage its vendors on the implementation of Target's responsible palm oil sourcing commitment.

Target reference number

Target 3

Forest risk commodity

Timber

Form of commodity covered

Paper
 Boards, plywood, engineered wood
 Primary packaging
 Cellulose-based textile fiber

Type of target

Third-party certification scheme

Coverage

Supply chain

Traceability point

<Field Hidden>

Third-party certification scheme

FSC Chain of Custody

FSC Controlled Wood
 PEFC Chain of Custody
 SFI Chain of Custody

Start year

2017

Start figure

11-20%

Target year

2022

Target

100%

% achieved

11-20%

Please explain

Source all owned-brand, paper-based packaging from sustainably managed forests by 2022. Our 13.9 percent progress in 2017 is based on reporting from our Home, Hardlines and Apparel & Accessories categories. Continued work on this goal revolves around additional baseline assessments as well as vendor engagement. Today's work will allow Target to build the foundation for future success.

Target reference number

Target 4

Forest risk commodity

Timber

Form of commodity covered

Paper

Boards, plywood, engineered wood

Primary packaging

Cellulose-based textile fiber

Type of target

Third-party certification scheme

Coverage

Supply chain

Traceability point

<Field Hidden>

Third-party certification scheme

FSC Chain of Custody

FSC Controlled Wood

PEFC Chain of Custody
SFI Chain of Custody

Start year

2017

Start figure

0%

Target year

Target

100%

% achieved

Please select

Please explain

Aim to source all of the wood, paper, paper-based packaging and wood-based fiber used in Target's owned-brand products from forests that are well-managed and credibly certified – and whenever possible, from post-consumer recycled materials

Target reference number

Target 5

Forest risk commodity

Timber

Form of commodity covered

Paper

Boards, plywood, engineered wood

Primary packaging

Cellulose-based textile fiber

Type of target

Third-party certification scheme

Coverage

Supply chain

Traceability point

<Field Hidden>

Third-party certification scheme

FSC Chain of Custody

FSC Controlled Wood

PEFC Chain of Custody

SFI Chain of Custody

Start year

2017

Start figure

0%

Target year

2020

Target

100%

% achieved

Don't know

Please explain

By the end of 2020, the up&up, Pillowfort and Cat & Jack brands will be fully compliant with our forest products policy.

Target reference number

Target 6

Forest risk commodity

Timber

Form of commodity covered

Paper

Boards, plywood, engineered wood

Primary packaging

Cellulose-based textile fiber

Type of target

Third-party certification scheme

Coverage

Supply chain

Traceability point

<Field Hidden>

Third-party certification scheme

FSC Chain of Custody

FSC Controlled Wood

PEFC Chain of Custody

SFI Chain of Custody

Start year

2017

Start figure

Don't know

Target year

2022

Target

100%

% achieved

Don't know

Please explain

By the end of 2022, the Threshold and Smith & Hawken brands will be fully compliant with our forest products policy.

F6.3**(F6.3) Do you have traceability system(s) in place to track and monitor the origin of your disclosed commodity(ies)?**

	Do you have system(s) in place?
Timber	No
Palm Oil	Yes
Cattle products	<Field Hidden>
Soy	<Field Hidden>
Other - Rubber	<Field Hidden>
Other	<Field Hidden>

F6.3a**(F6.3a) Provide details on the level of traceability your organization has for your disclosed commodity(ies).**

	% of total production/consumption volume traceable	Point to which commodity is traceable	Description of traceability system	Exclusions	Description of exclusion
Timber	<Field Hidden>	<Field Hidden>	<Field Hidden>	<Field Hidden>	<Field Hidden>
Palm Oil	1-5%	Forest management unit	Chain-of-Custody certification	Specific product line(s)	
Cattle products	<Field Hidden>	<Field Hidden>	<Field Hidden>	<Field Hidden>	<Field Hidden>

	% of total production/consumption volume traceable	Point to which commodity is traceable	Description of traceability system	Exclusions	Description of exclusion
Soy	<Field Hidden>	<Field Hidden>	<Field Hidden>	<Field Hidden>	<Field Hidden>
Other - Rubber	<Field Hidden>	<Field Hidden>	<Field Hidden>	<Field Hidden>	<Field Hidden>
Other	<Field Hidden>	<Field Hidden>	<Field Hidden>	<Field Hidden>	<Field Hidden>

F6.3b

(F6.3b) Why do you not have system(s) in place to track and monitor the origin of your disclosed commodity(ies) and what are your plans to develop these in the future?

Forest risk commodity	Primary reason	Please explain
Timber	Insufficient data on operations	We are in the process of implementing a system to track and monitor this data.

F6.4

(F6.4) Do you specify any third-party certification schemes for your disclosed commodity(ies)? Indicate the volume and percentage of your production and/or consumption covered.

Forest risk commodity

Timber

Do you specify any certification scheme?

Yes

Third-party certification scheme

FSC Chain of Custody

FSC Controlled Wood

PEFC Chain of Custody

SFI Chain of Custody

% of total production/consumption volume certified

Form of commodity

Paper

Boards, plywood, engineered wood

Primary packaging
Cellulose-based textile fiber

Volume of production/ consumption certified

Metric

Please select

Please explain

Forest risk commodity

Palm Oil

Do you specify any certification scheme?

Yes

Third-party certification scheme

RSPO producer/grower certification

RSPO Identity Preserved

RSPO Segregated

RSPO Mass Balance

RSPO Book and Claim

RSPO Next

% of total production/consumption volume certified

37.4

Form of commodity

Crude palm oil (CPO)

Crude palm kernel oil (CPKO)

Refined palm oil

Palm oil derivatives

Palm kernel oil derivatives

Volume of production/ consumption certified

943

Metric

Metric tons

Please explain

We continue to work closely with our owned-brand vendor base to meet our goal. In 2017, 37.4 percent of palm oil in products covered by our commitment was certified sustainable via physical certification (Mass Balance or Segregated) or covered by PalmTrace credits. Target continues to engage its vendors on the implementation of Target's responsible palm oil sourcing commitment through a biannual survey to determine the volume of palm oil and palm kernel oil used in the owned-brand products covered by its commitment, including the percentage that is certified as sustainable, classified across PalmTrace Credits, Mass Balance and Segregated. Our commitment covers palm volumes purchased directly by our

vendors for use in products, vendors that source palm oil indirectly through finished product components and vendors that source palm oil and kernel derivatives in household and personal care products. In 2017, Target:

- Continued collecting and validating volume and traceability data from all vendors, including supplier engagement and active follow-up, with our partner, Proforest;
- Engaged with key importers into the U.S. market on traceability;
- Engaged critical vendors regarding their path toward Target policy compliance;
- Supported vendors/suppliers on process to deliver certified products;
- Shared tools, training materials and guidance documents to aid commitment implementation; and
- Joined the Roundtable on Sustainable Palm Oil's North American Sustainable Palm Oil Network, designed to facilitate cross-sector work in a pre-competitive space on the sourcing of Certified Sustainable Palm Oil (CSPO) in North America, foster collaboration and impact programs in producing nations and share best practices.

Total volume of crude palm oil: 176.3 tonnes
 Total volume of palm kernel oil: 67.3 tonnes
 Total volume of other palm oil derivatives and fractions: 2,275.4 tonnes
 Total volume of all palm oil and palm oil derived products: 2,518.9 tonnes
 Certification model: RSPO
 Volume of palm oil and oil palm products used in the year, in our owned-brand products, that are RSPO certified: 943.0 tonnes

F6.5

(F6.5) Do you specify any sustainable production/procurement standards for your disclosed commodity(ies), other than third-party certification? Indicate the percentage of production/consumption covered and if you monitor supplier compliance with these standards.

Forest risk commodity

Timber

Do you specify any sustainability standards?

No

Type of standard

<Field Hidden>

Description of standard

<Field Hidden>

% of total commodity volume covered by standard

<Field Hidden>

Do you have a system in place to monitor compliance with this standard?

<Field Hidden>

Type(s) of monitoring system

<Field Hidden>

% of suppliers in compliance with standards

<Field Hidden>

Please explain

Forest risk commodity

Palm Oil

Do you specify any sustainability standards?

No

Type of standard

<Field Hidden>

Description of standard

<Field Hidden>

% of total commodity volume covered by standard

<Field Hidden>

Do you have a system in place to monitor compliance with this standard?

<Field Hidden>

Type(s) of monitoring system

<Field Hidden>

% of suppliers in compliance with standards

<Field Hidden>

Please explain

F6.7

(F6.7) Are you working with your direct suppliers to support and improve their capacity to supply sustainable raw materials?

	Are you working with direct suppliers?	Supplier engagement approach	Please explain
Timber	Yes, working with direct suppliers	Collecting data in central database Encouraging certification Supplier questionnaires on environmental and social indicators Supplier audits	
Palm Oil	Yes, working with direct suppliers	Collecting data in central database Encouraging certification Encouraging work with multi-stakeholder groups Workshops and training	
Cattle products	<Field Hidden>	<Field Hidden>	<Field Hidden>

	Are you working with direct suppliers?	Supplier engagement approach	Please explain
Soy	<Field Hidden>	<Field Hidden>	<Field Hidden>
Other - Rubber	<Field Hidden>	<Field Hidden>	<Field Hidden>
Other	<Field Hidden>	<Field Hidden>	<Field Hidden>

F6.8

(F6.8) Are you working beyond your first-tier supplier(s) to manage and mitigate forests-related risks?

	Are you working beyond first tier?	Please explain
Timber	No, not working beyond the first tier	
Palm Oil	No, not working beyond the first tier	
Cattle products	<Field Hidden>	<Field Hidden>
Soy	<Field Hidden>	<Field Hidden>
Other - Rubber	<Field Hidden>	<Field Hidden>
Other	<Field Hidden>	<Field Hidden>

F6.9

(F6.9) Do you participate in external initiatives or activities to further the implementation of your policies concerning the sustainability of your disclosed commodity(ies)?

Forest risk commodity

Timber

Do you participate in activities/initiatives?

Yes

Activities

Involved in industry platforms

Initiatives

<Field Hidden>

Please explain

Target will continue to work in multi-stakeholder collaborations and initiatives like The Consumer Goods Forum and other industry initiatives that are developing industry-wide approaches to deforestation. Target's Forest Products Policy (LINK: https://corporate.target.com/_media/TargetCorp/csr/pdf/Target-Forest-Products-Policy.pdf)

Forest risk commodity

Timber

Do you participate in activities/initiatives?

Yes

Activities

Engaging with non-governmental organizations

Initiatives

<Field Hidden>

Please explain

Target will continue to work in multi-stakeholder collaborations and initiatives like The Consumer Goods Forum and other industry initiatives that are developing industry-wide approaches to deforestation. Target's Forest Products Policy (LINK: https://corporate.target.com/_media/TargetCorp/csr/pdf/Target-Forest-Products-Policy.pdf)

Forest risk commodity

Palm Oil

Do you participate in activities/initiatives?

Yes

Activities

Involved in multi-partnership or stakeholder initiatives

Initiatives

Roundtable on Sustainable Palm Oil (RSPO)

Please explain

In 2017, Target joined the Roundtable on Sustainable Palm Oil's North American Sustainable Palm Oil Network, designed to facilitate cross-sector work in a pre-competitive space on the sourcing of Certified Sustainable Palm Oil (CSPO) in North America, foster collaboration and impact programs in producing nations and share best practices.

Forest risk commodity

Palm Oil

Do you participate in activities/initiatives?

Yes

Activities

Involved in industry platforms

Initiatives

<Field Hidden>

Please explain

In 2017, Target joined the Roundtable on Sustainable Palm Oil's North American Sustainable Palm Oil Network, designed to facilitate cross-sector work in a pre-competitive space on the sourcing of Certified Sustainable Palm Oil (CSPO) in North America, foster collaboration and impact programs in producing nations and share best practices.

F7. Linkages and trade-offs

F7.1

(F7.1) Has your organization identified any linkages or trade-offs between forests and other environmental issues in its direct operations and/or other parts of its value chain?

No

F7.1b

(F7.1b) Why has your organization not identified any linkages or trade-offs between forests and other environmental issues?

	Primary reason	Comment
Row 1	Important, but not an immediate business priority	Due to Target's distance from impact in supply chain, at this moment and lack of robust research within this sector, we would need to rely on raw data from our suppliers. However, as we work with industry partners, like FSC and RSPO this is top of mind.

F8. Verification

F8.1

(F8.1) Do you verify any forests information reported in your CDP disclosure?

No, we are waiting for more mature verification standards/processes

F9. Barriers and challenges

F9.1

(F9.1) Describe the key barriers or challenges to avoiding forests-related risks in your direct operations or in other parts of your value chain.**Forest risk commodity**

Timber

Coverage

Supply chain

Primary barrier/challenge type

Please select

Comment

Our primary challenge is that we rely upon the remainder of our supply chain partners when impacting change through policies and goals. As a retailer, we rarely have visibility beyond our first tier of suppliers, let alone control over sourcing, procurement, or manufacturing processes beyond what we specify for a finished product. Additionally, since we don't source these commodities directly, and we only use them in small amounts, we're at the mercy of others to collect accurate data and information. Due to these facts, we also have some reliance upon certification, which is often more expensive, laborious and difficult to achieve for our suppliers. Finally, as a mass retailer active in many categories of consumer goods, our supply chain is wide and shallow, meaning we have many vendor partners with small amounts of business, thus making data collection, enforcement of policies and impact on deforestation difficult to achieve.

Forest risk commodity

Palm Oil

Coverage

Supply chain

Primary barrier/challenge type

Please select

Comment

Our primary challenge is that we rely upon the remainder of our supply chain partners when impacting change through policies and goals. As a retailer, we rarely have visibility beyond our first tier of suppliers, let alone control over sourcing, procurement, or manufacturing processes beyond what we specify for a finished product. Additionally, since we don't source these commodities directly, and we only use them in small amounts, we're at the mercy of others to collect accurate data and information. Due to these facts, we also have some reliance upon certification, which is often more expensive, laborious and difficult to achieve for our suppliers. Finally, as a mass retailer active in many categories of consumer goods, our supply chain is wide and shallow, meaning we have many vendor partners with small amounts of business, thus making data collection, enforcement of policies and impact on deforestation difficult to achieve.

F9.2

(F9.2) Describe the main measures that would improve your organization's ability to manage forests-related risks.

Forest risk commodity

Timber

Coverage

Supply chain

Main measure

Greater transparency

Comment

The three primary measures that would improve our ability to manage deforestation risk are the responsiveness of supply chain partners and their willingness to engage on deforestation-related projects, continued representation for U.S. specific businesses across industry groups and collaborative initiatives (similar to the RSPO) and visibility into parts of our supply chain beyond our current capabilities.

Forest risk commodity

Palm Oil

Coverage

Supply chain

Main measure

Greater transparency

Comment

The three primary measures that would improve our ability to manage deforestation risk are the responsiveness of supply chain partners and their willingness to engage on

deforestation-related projects, continued representation for U.S. specific businesses across industry groups and collaborative initiatives (similar to the RSPO) and visibility into parts of our supply chain beyond our current capabilities.

F10. Signoff

F-FI

(F-FI) Use this field to provide any additional information or context that you feel is relevant to your organization's response. Please note that this field is optional and is not scored.

Please see additional content in our 2018 Corporate Responsibility Report (LINK: <https://corporate.target.com/corporate-responsibility/goals-reporting>).

F10.1

(F10.1) Provide the following information for the person that has signed off (approved) your CDP forests response.

	Job Title	Corresponding job category
Row 1	Vice President of Corporate Responsibility	Chief Sustainability Officer (CSO)

Submit your response

In which language are you submitting your response?

English

Please confirm how your response should be handled by CDP

	Public or Non-Public Submission	I am submitting to
I am submitting my response	Public	Investors

Please confirm below

I have read and accept the applicable Terms



Need help? [Contact us.](#)

© 2018 CDP Worldwide
Registered Charity no. 1122330
VAT registration no: 923257921

A company limited by guarantee registered in England no. 05013650

[Accredited solutions providers](#)

[Offices](#)

[Staff](#)

[Trustees, board and advisors](#)

[Cookies](#)


[Privacy](#)

[Terms & Conditions](#)

[Careers](#)

 [LinkedIn](#)

 [Twitter](#)

 [YouTube](#)