F0. Introduction

(F0.1) Give a general description of and introduction to your organization.

Minneapolis-based Target Corporation (NYSE:TGT) serves guests at 1,868 stores and via Target.com. Since 1946, Target has given 5 percent of its profit to communities. For more information about Target's commitment to corporate responsibility, visit https://corporate.target.com/corporate-responsibility/.

CDP system functionality only allows for 365 days to be reflected in the start and end date fields below. The results contained in this CDP survey are for Target's fiscal year 2019 (Feb. 3, 2019 through Feb. 1, 2020), which consisted of only 364 days.

Target considers multiple factors in evaluating risk. Target considers risks substantive when they are assessed to be high or critical using proprietary criteria. Importantly, something that has a “substantive financial or strategic impact on our business” is not necessarily “material” to investors as defined by the SEC.

Target’s answers to this questionnaire contain forward-looking statements, which are based on our current assumptions and expectations. These statements are typically accompanied by the words “expect,” “may,” “could,” “believe,” “would,” “might,” “anticipates,” or similar words. All such forward-looking statements are intended to enjoy the protection of the safe harbor for forward-looking statements contained in the Private Securities Litigation Reform Act of 1995, as amended. Although we believe there is a reasonable basis for the forward-looking statements, our actual results could be materially different. The most important factors which could cause our actual results to differ from our forward-looking statements are set forth in our description of risk factors in Item 1A of our Form 10-K for the fiscal year ended February 1, 2020, which should be read in conjunction with the forward-looking statements in this report. Forward-looking statements speak only as of the date they are made, and we do not undertake any obligation to update any forward-looking statement.

F0.2

(F0.2) State the start and end date of the year for which you are reporting data.

<table>
<thead>
<tr>
<th>Start Date</th>
<th>End Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>February 3 2019</td>
<td>February 2 2020</td>
</tr>
</tbody>
</table>

F0.3

(F0.3) Select the currency used for all financial information disclosed throughout your response.

USD

F0.4

(F0.4) Select the forest risk commodity(ies) that you are, or are not, disclosing on. For each forest risk commodity selected, identify the stages of the supply chain which best represents your organization’s area of operation.

<table>
<thead>
<tr>
<th>Commodity disclosure</th>
<th>Stage of the value chain</th>
<th>Explanation if not disclosing</th>
</tr>
</thead>
<tbody>
<tr>
<td>Timber products</td>
<td>Disclosing</td>
<td>Retailing</td>
</tr>
<tr>
<td>Palm oil</td>
<td>Disclosing</td>
<td>Retailing</td>
</tr>
<tr>
<td>Cattle products</td>
<td>Not disclosing</td>
<td>Retailing</td>
</tr>
<tr>
<td>Soy</td>
<td>Not disclosing</td>
<td>Retailing</td>
</tr>
<tr>
<td>Other - Rubber</td>
<td>Not disclosing</td>
<td>Retailing</td>
</tr>
<tr>
<td>Other - Cocoa</td>
<td>Not disclosing</td>
<td>Retailing</td>
</tr>
<tr>
<td>Other - Coffee</td>
<td>Not disclosing</td>
<td>Retailing</td>
</tr>
</tbody>
</table>

F0.5

(F0.5) Are there any parts of your direct operations or supply chain that are not included in your disclosure?

Yes
(F0.5a) Identify the parts of your direct operations or supply chain that are not included in your disclosure.

<table>
<thead>
<tr>
<th>Value chain stage</th>
<th>Exclusion</th>
<th>Description of exclusion</th>
<th>Potential for forests-related risk</th>
<th>Please explain</th>
</tr>
</thead>
<tbody>
<tr>
<td>Direct operations</td>
<td>Business activity</td>
<td>National brands and store operations</td>
<td>Potential for forests-related risk but not evaluated</td>
<td>We have the greatest insight as well as influence over our owned-brand portfolio and supply chain.</td>
</tr>
</tbody>
</table>

F1. Current state

F1.1

(F1.1) How does your organization produce, use or sell your disclosed commodity(ies)?

Timber products

Activity
Retailing/onward sale of commodity or product containing commodity

Form of commodity
- Sawn timber, veneer, chips
- Pulp
- Paper
- Boards, plywood, engineered wood
- Primary packaging
- Secondary packaging
- Tertiary packaging
- Cellulose-based textile fiber
- Goods not for resale (GNFR)

Source
- Contracted suppliers (processors)
- Contracted suppliers (manufacturers)

Country/Area of origin
Unknown origin

% of procurement spend
Don't know

Comment
Target does not capture these commodities across the enterprise and data is only available in limited subsets.

Palm oil

Activity
Retailing/onward sale of commodity or product containing commodity

Form of commodity
- Crude palm oil (CPO)
- Crude palm kernel oil (CPKO)
- Refined palm oil
- Palm oil derivatives
- Palm kernel oil derivatives

Source
- Contracted suppliers (manufacturers)

Country/Area of origin
Unknown origin

% of procurement spend
Don't know

Comment
Target does not capture these commodities across the enterprise and data is only available in limited subsets.

F1.2
(F1.2) Indicate the percentage of your organization’s revenue that was dependent on your disclosed forest risk commodity(ies) in the reporting year.

<table>
<thead>
<tr>
<th>% of revenue dependent on commodity</th>
<th>Comment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Timber products</td>
<td>Please select</td>
</tr>
<tr>
<td>Palm oil</td>
<td>Please select</td>
</tr>
<tr>
<td>Cattle products</td>
<td>&lt;Not Applicable&gt;</td>
</tr>
<tr>
<td>Soy</td>
<td>&lt;Not Applicable&gt;</td>
</tr>
<tr>
<td>Other - Rubber</td>
<td>&lt;Not Applicable&gt;</td>
</tr>
<tr>
<td>Other - Cocoa</td>
<td>&lt;Not Applicable&gt;</td>
</tr>
<tr>
<td>Other - Coffee</td>
<td>&lt;Not Applicable&gt;</td>
</tr>
</tbody>
</table>

F1.5

(F1.5) Does your organization collect production and/or consumption data for your disclosed commodity(ies)?

<table>
<thead>
<tr>
<th>Data availability/Disclosure</th>
</tr>
</thead>
<tbody>
<tr>
<td>Timber products</td>
</tr>
<tr>
<td>Palm oil</td>
</tr>
<tr>
<td>Cattle products</td>
</tr>
<tr>
<td>Soy</td>
</tr>
<tr>
<td>Other - Rubber</td>
</tr>
<tr>
<td>Other - Cocoa</td>
</tr>
<tr>
<td>Other - Coffee</td>
</tr>
</tbody>
</table>

F1.5a

(F1.5a) Disclose your production and/or consumption data.

Forest risk commodity

Palm oil

Data type

Consumption data

Volume

4526

Metric

Metric tons

Data coverage

Full commodity production/consumption

Please explain

<Not Applicable>

F1.5b

(F1.5b) For your disclosed commodity(ies), indicate the percentage of the production/consumption volume sourced by national and/or sub-national jurisdiction of origin.

F1.5d

(F1.5d) Why is production and/or consumption data not available for your disclosed commodity(ies)?

<table>
<thead>
<tr>
<th>Primary reason</th>
<th>Please explain</th>
</tr>
</thead>
<tbody>
<tr>
<td>Timber products</td>
<td>Insufficient data on operations</td>
</tr>
<tr>
<td>Palm oil</td>
<td>&lt;Not Applicable&gt;</td>
</tr>
<tr>
<td>Cattle products</td>
<td>&lt;Not Applicable&gt;</td>
</tr>
<tr>
<td>Soy</td>
<td>&lt;Not Applicable&gt;</td>
</tr>
<tr>
<td>Other - Rubber</td>
<td>&lt;Not Applicable&gt;</td>
</tr>
<tr>
<td>Other - Cocoa</td>
<td>&lt;Not Applicable&gt;</td>
</tr>
<tr>
<td>Other - Coffee</td>
<td>&lt;Not Applicable&gt;</td>
</tr>
</tbody>
</table>
F1.6

(F1.6) Has your organization experienced any detrimental forests-related impacts?
No

F2. Procedures

F2.1

(F2.1) Does your organization undertake a forests-related risk assessment?
Yes, forests-related risks are assessed

F2.1a

(F2.1a) Select the options that best describe your procedures for identifying and assessing forests-related risks.

Timber products
  Value chain stage
  Supply chain
  Coverage
  Partial
  Risk assessment procedure
  Assessed in an environmental risk assessment
  Frequency of assessment
  Not defined
  How far into the future are risks considered?
  1 to 3 years
  Tools and methods used
  External consultants
  Please explain
  Target works with outside groups like WWF, NEPCon, and Canopy for timber to determine our supply chain risks.

Palm oil
  Value chain stage
  Supply chain
  Coverage
  Partial
  Risk assessment procedure
  Assessed as a standalone issue
  Frequency of assessment
  Annually
  How far into the future are risks considered?
  1 to 3 years
  Tools and methods used
  Internal company methods
  External consultants
  Please explain
  We work with Proforest to identify risks in our supply chain.

F2.1b

(F2.1b) Which of the following issues are considered in your organization’s forests-related risk assessment(s)?
Loss of markets
Relevance & inclusion
Relevant, always included

Please explain
As part of its scenario analysis, Target looks at risks relating to loss of market from shifting consumer preferences. Target anticipates that consumer choices may increasingly be influenced by overall sustainability performance of companies, as customers become more conscious of issues surrounding climate change and deforestation. Failure of a company to understand and adapt to consumers' changing purchasing behaviors and to meet new expectations of the market may thus translate into reduced demand for unsustainable products. Sustainable procurement of forest related commodities and working with our suppliers to increase transparency have been highlighted as key risk mitigations in our scenario analysis to maintain current markets.

Tariffs or price increases
Relevance & inclusion
Relevant, always included

Please explain
Potential price increases for raw materials were highlighted in Target's scenario analysis for climate-related impacts. Many forest risk commodities are raw materials and packaging for Target products, and are subject to price fluctuation, especially in the case where there are price fluctuations in feedstocks. Any price increase impacts a large range of Target's products. Additionally, Target's "Responsible Sourcing Policy for Forest Products" requires that products come from certified sources where possible. Target anticipates that the growing demand from global manufacturing and retail organizations for certified products could lead to price increases for these commodities.

Impact on water security
Relevance & inclusion
Relevant, not included

Impact of activity on the status of ecosystems and habitats
Relevance & inclusion
Relevant, always included

Please explain
Forests deliver irreplaceable ecosystem services that mitigate climate change, foster habitat biodiversity and offer livelihoods for communities. They also provide essential raw materials for many of the owned-brand products and packaging that bring joy to our guests. Target is committed to aiding in the global effort to end deforestation and forest degradation. We're working with vendors, suppliers and other stakeholders to implement our Responsible Sourcing Policy on Forest Products. Our goal is to progressively increase the amount of responsibly sourced fiber we use. Palm oil has been another area of focus, due to the risk of deforestation that it presents in our supply chain. To address this risk, Target requires suppliers covered by our palm oil commitment to supply palm oil ingredients that are compliant with one of the four RSPO trading models (Book and Claim, Mass Balance, Segregated, or Identity Preserved). In 2019, 45% of the palm oil covered by our commitment was certified via RSPO's Mass Balance certification, 1% through Segregated certification, and the other 54% was covered by RSPO’s PalmTrace credits. 47% of the PalmTrace credits were purchased from smallholder farmers. Additionally, 79% of the palm oil can be traced to the importer. Target will continue to collaborate with companies within our supply chain and industry stakeholders to leverage our collective scale, influence and expertise to promote sustainable palm oil. We will also continue to report annually on our progress.

Climate change
Relevance & inclusion
Relevant, always included

Please explain
Target's operational presence across the US and our global supply chain lead to exposure to climate-related risks, including changes in water availability, changes in climate patterns or rising temperatures or even loss of market demand suffering from geopolitical instability in certain regions. In accordance with TCFD guidelines, transition and physical risks and opportunities associated with forest-related commodities are included in our scenario-analysis for climate impacts under both business-as-usual and low-carbon trajectories.

Regulation
Relevance & inclusion
Relevant, always included

Please explain
Like all companies, Target is subject to laws, and breach of these could result in criminal or civil lawsuits. As part of its scenario analysis on climate-related risks and opportunities, Target looked at risks relating to potential regulations on forest commodity products. Regulations relating to the production/import of key commodities could adversely affect a large number of Target owned brand products, potentially leading to increased costs or affecting Target's ability to supply products.
Brand damage related to forest risk commodities

Relevance & inclusion
Relevant, always included

Please explain
Target's scenario analysis for climate-related risks identified that significant reputational damage could occur from unsustainable use of resources, particularly relating to water and forest commodities. To ensure that Target is operating in line with consumer and stakeholder expectations, Target has published its “Responsible Sourcing Policy for Forest Products.” Irresponsible procurement of palm oil could cause significant reputational damage. Target requires suppliers manufacturing products covered by our palm oil commitment to supply palm oil ingredients that comply with one of the four RSPO trading models (Book and Claim, Mass Balance, Segregated, or Identity Preserved). In 2019, 45% of the palm oil covered by our commitment was certified via RSPO’s Mass Balance certification, 1% through Segregated certification, and the other 54% was covered by RSPO’s PalmTrace credits. 47% of the PalmTrace credits were purchased from smallholder farmers. Additionally, 79% of the palm oil can be traced to the importer. Target will continue to collaborate with companies within our supply chain and industry stakeholders to leverage our collective scale, influence and expertise to promote sustainable palm oil. We will also continue to report annually on our progress.

Corruption

Relevance & inclusion
Relevant, not included

Please explain

Social impacts

Relevance & inclusion
Relevant, always included

Please explain
Target requires FPIC (free, prior and informed consent), which aims to mitigate risks of negative social impacts from forest commodities such as deforestation or effects on indigenous communities. Additionally, Target has selected the forest product certifications it uses ensuring that each has a social component.

Other, please specify

Relevance & inclusion
Please select

Please explain
(F2.1c) Which of the following stakeholders are considered in your organization's forests-related risk assessments?

Customers
Relevance & inclusion
Relevant, not included

Please explain
At this time Target does not include more specific data on stakeholders in the risk assessment.

Employees
Relevance & inclusion
Relevant, not included

Please explain
At this time Target does not include more specific data on stakeholders in the risk assessment.

Investors
Relevance & inclusion
Relevant, not included

Please explain
At this time Target does not include more specific data on stakeholders in the risk assessment, but we do address investor inquiries when they come up.

Local communities
Relevance & inclusion
Relevant, not included

Please explain
At this time Target does not include more specific data on stakeholders in the risk assessment.

NGOs
Relevance & inclusion
Relevant, always included

Please explain
Target collaborates with NGOs such as the World Resource Institute (WRI) and NEPCon to assess and manage forest-related risks.

Other forest risk commodity users/producers at a local level
Relevance & inclusion
Relevant, not included

Please explain
At this time Target does not include more specific data on stakeholders in the risk assessment.

Regulators
Relevance & inclusion
Relevant, always included

Please explain
Target assesses and adheres to the regulations governing forests and commodities, such as the Lacey Act in the US.

Suppliers
Relevance & inclusion
Relevant, sometimes included

Please explain
The suppliers who produce products sold at Target stores are key stakeholders for identifying and managing forest-related risks.

Other stakeholders, please specify
Relevance & inclusion
Relevant, not included

Please explain

F3. Risks and opportunities

F3.1
Have you identified any inherent forests-related risks with the potential to have a substantive financial or strategic impact on your business?

<table>
<thead>
<tr>
<th>Forest risk commodity</th>
<th>Risk identified?</th>
</tr>
</thead>
<tbody>
<tr>
<td>Timber products</td>
<td>Yes</td>
</tr>
<tr>
<td>Palm oil</td>
<td>Yes</td>
</tr>
<tr>
<td>Cattle products</td>
<td>&lt;Not Applicable&gt;</td>
</tr>
<tr>
<td>Soy</td>
<td>&lt;Not Applicable&gt;</td>
</tr>
<tr>
<td>Other - Rubber</td>
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</tr>
<tr>
<td>Other - Cocoa</td>
<td>&lt;Not Applicable&gt;</td>
</tr>
<tr>
<td>Other - Coffee</td>
<td>&lt;Not Applicable&gt;</td>
</tr>
</tbody>
</table>

**F3.1a**

**How does your organization define substantive financial or strategic impact on your business?**

Target considers multiple factors in evaluating risk. Target considers risks substantive when they are assessed to be high or critical using proprietary criteria. Importantly, something that has a "substantive impact on our business" is not necessarily "material" to investors as defined by the SEC.

Target’s answers to this questionnaire contain forward-looking statements, which are based on our current assumptions and expectations. These statements are typically accompanied by the words "expect," "may," "could," "believe," "would," "might," "anticipates," or similar words. All such forward-looking statements are intended to enjoy the protection of the safe harbor for forward-looking statements contained in the Private Securities Litigation Reform Act of 1995, as amended. Although we believe there is a reasonable basis for the forward-looking statements, our actual results could be materially different. The most important factors which could cause our actual results to differ from our forward-looking statements are set forth in our description of risk factors in Item 1A of our Form 10-K for the fiscal year ended February 2, 2019, which should be read in conjunction with the forward-looking statements in this report. Forward-looking statements speak only as of the date they are made, and we do not undertake any obligation to update any forward-looking statement.

**F3.1b**

**For your disclosed forest risk commodity(ies), provide details of risks identified with the potential to have a substantive financial or strategic impact on your business, and your response to those risks.**

**Forest risk commodity**
- Timber products

**Type of risk**
- Reputational and markets

**Geographical scale**
- Global

**Where in your value chain does the risk driver occur?**
- Supply chain

**Primary risk driver**
- Increased stakeholder concern or negative stakeholder feedback

**Primary potential impact**
- Brand damage

**Company-specific description**
Target stakeholders (guests, investors, etc.) expect that we are acting responsibly and have oversight of our supply chain as related to timber. Upon discovery that we have not completed our due diligence in this endeavor, we can expect significant brand and/or reputational damage. We support responsibly managed forests, and to that end, introduced our new Responsible Sourcing Policy on Forest Products in 2017. This policy helps us on our long-term intention that all wood, paper, paper-based packaging and wood-based fiber used in the products we purchase and sell is sourced from well-managed forests that have been credibly certified and/or are from post-consumer recycled materials. We are starting with owned brand products containing wood or paper-based materials, like paper towels, wrapping paper, furniture and rayon used in apparel. Since our policy launch in 2017, we have seen significant compliance gains in these categories. Target’s owned brand paper-based retail packaging hit 51% compliance with the goals in our policy. Our Spritz brand of paper based party products has been able to maintain 99% compliance through the use of Forest Stewardship Council (FSC) certified materials, only limited by certified material availability. Our up&up, Pillowfort and Cat&Jack brands have now collectively reached 38% compliance as of the end of 2019. These brands are helping us and our suppliers understand how to similarly achieve our 2022 goals in our Threshold and Smith&Hawken brands.

**Timeframe**
- 1-3 years

**Magnitude of potential impact**
- Medium-low

**Likelihood**
- Unlikely

**Are you able to provide a potential financial impact figure?**
- No, we do not have this figure

**Potential financial impact (currency)**
- <Not Applicable>

**Potential financial impact figure - minimum (currency)**
- <Not Applicable>
Description of response
Target continuously engages with our suppliers to ensure they are using sustainably sourced timber. We directly engage with any supplier who is not in compliance with our sustainable timber expectations.

Cost of response

Explanation of cost of response
We do not currently quantify the cost of response to this risk.

Forest risk commodity
Palm oil

Type of risk
Reputational and markets

Geographical scale
Global

Where in your value chain does the risk driver occur?
Supply chain

Primary risk driver
Increased stakeholder concern or negative stakeholder feedback

Primary potential impact
Brand damage

Company-specific description
Target stakeholders (guests, investors, etc.) expect that we are acting responsibly and have oversight of our supply chain as related to palm oil. Upon discovery that we have not completed our due diligence in this endeavor, we can expect significant brand and reputational damage. To address this risk, Target requires suppliers covered by our palm oil commitment to supply palm oil ingredients that comply with one of the four RSPO trading models (Book and Claim, Mass Balance, Segregated, or Identity Preserved). In 2019, 45% of the palm oil covered by our commitment was certified via RSPO's Mass Balance certification, 1% through Segregated certification, and the other 54% was covered by RSPO's PalmTrace credits. 47% of the PalmTrace credits were purchased from smallholder farmers. Additionally, 79% of the palm oil can be traced to the importer. Target will continue to collaborate with companies in our supply chain and industry stakeholders to leverage our collective scale, influence and expertise to promote sustainable palm oil. We will also continue to report annually on our progress.

Timeframe
1-3 years

Magnitude of potential impact
Medium-low

Likelihood
Unlikely

Are you able to provide a potential financial impact figure?
No, we do not have this figure

Potential financial impact (currency)
<Not Applicable>

Potential financial impact figure - minimum (currency)
<Not Applicable>

Potential financial impact figure - maximum (currency)
<Not Applicable>

Explanation of financial

Primary response to risk
Engagement with suppliers

Description of response
Target continuously engages with our suppliers to ensure they are using sustainably sourced palm oil. We engage with any supplier who is not in compliance with our sustainable palm oil expectations. Engagements with suppliers include, but not limited to, training on Target's palm oil commitment and annual surveys.

Cost of response

Explanation of cost of response
We do not currently quantify the cost of response to this risk.
(F3.2) Have you identified any forests-related opportunities with the potential to have a substantive financial or strategic impact on your business?

<table>
<thead>
<tr>
<th>Forest Risk Commodity</th>
<th>Have you identified opportunities?</th>
</tr>
</thead>
<tbody>
<tr>
<td>Timber products</td>
<td>Yes</td>
</tr>
<tr>
<td>Palm oil</td>
<td>Yes</td>
</tr>
<tr>
<td>Cattle products</td>
<td>&lt;Not Applicable&gt;</td>
</tr>
<tr>
<td>Soy</td>
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</tr>
<tr>
<td>Other - Rubber</td>
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<tr>
<td>Other - Cocoa</td>
<td>&lt;Not Applicable&gt;</td>
</tr>
<tr>
<td>Other - Coffee</td>
<td>&lt;Not Applicable&gt;</td>
</tr>
</tbody>
</table>

F3.2a

(F3.2a) For your selected forest risk commodity(ies), provide details of the identified opportunities with the potential to have a substantive financial or strategic impact on your business.

- **Forest risk commodity**
  - Timber products

- **Type of opportunity**
  - Resilience

- **Where in your value chain does the opportunity occur?**
  - Supply chain

- **Primary forests-related opportunity**
  - Improved supply chain engagement

**Company-specific description & strategy to realize opportunity**

We are driving demand for and awareness of the importance of certified sustainable timber by committing to sourcing Target's owned-brand wood-based products from well-managed forests. Target works actively with its vendors, suppliers, and other stakeholders to eliminate any unacceptable sources of timber and progressively increase the amount of responsible wood, paper, paper-based packaging and wood-based fiber over time.

- **Estimated timeframe for realization**
  - 1-3 years

- **Magnitude of potential impact**
  - Medium-low

- **Likelihood**
  - More likely than not

- **Are you able to provide a potential financial impact figure?**
  - No, we do not have this figure

**Potential financial impact figure (currency)**

- <Not Applicable>

**Potential financial impact figure – minimum (currency)**

- <Not Applicable>

**Potential financial impact figure – maximum (currency)**

- <Not Applicable>

**Explanation of financial impact figure**

- Palm oil

- **Type of opportunity**
  - Markets

- **Where in your value chain does the opportunity occur?**
  - Supply chain

- **Primary forests-related opportunity**
  - Increased demand for certified materials

**Company-specific description & strategy to realize opportunity**

As a retailer purchasing goods from manufacturers, we are able to use our leverage to create demand for certified materials. Our commitment is to have all our suppliers provide Roundtable on Sustainable Palm Oil (RSPO) physically certified products by the end of 2022 if the products are in scope of our commitment. Our purchasing decisions are therefore driving a higher demand for certified materials. To support the industry as a whole in its pursuit of sustainable palm oil, we also participate in the RSPO’s North American Sustainable Palm Oil Network, a group whose goal is to increase the use of Certified Sustainable Palm Oil in the North American market.

- **Estimated timeframe for realization**
  - 1-3 years

- **Magnitude of potential impact**
  - Medium-low

- **Likelihood**
  - More likely than not

- **Are you able to provide a potential financial impact figure?**
No, we do not have this figure

**Potential financial impact figure (currency)**
<Not Applicable>

**Potential financial impact figure – minimum (currency)**
<Not Applicable>

**Potential financial impact figure – maximum (currency)**
<Not Applicable>

**Explanation of financial impact figure**

**Forest risk commodity**
Palm oil

**Type of opportunity**
Resilience

**Where in your value chain does the opportunity occur?**
Supply chain

**Primary forests-related opportunity**
Improved supply chain engagement

**Company-specific description & strategy to realize opportunity**
We regularly engage with our suppliers on the importance of certified sustainable palm oil. We educate suppliers on our palm oil commitment and work with them to source palm oil that is in compliance with our palm oil commitment. We also participate in the RSPO’s North American Sustainable Palm Oil Network to collaborate with actors from all parts of the supply chain on driving further availability of Certified Sustainable Palm Oil in the North American market.

**Estimated timeframe for realization**
1-3 years

**Magnitude of potential impact**
Medium-low

**Likelihood**
More likely than not

**Are you able to provide a potential financial impact figure?**
No, we do not have this figure

**Potential financial impact figure (currency)**
<Not Applicable>

**Potential financial impact figure – minimum (currency)**
<Not Applicable>

**Potential financial impact figure – maximum (currency)**
<Not Applicable>

**Explanation of financial impact figure**

**Forest risk commodity**
Palm oil

**Type of opportunity**
Markets

**Where in your value chain does the opportunity occur?**
Supply chain

**Primary forests-related opportunity**
Expansion into new markets

**Company-specific description & strategy to realize opportunity**
Target has supported smallholder farmers access to the sustainable palm oil market. In 2019, 46% (1167 metric tons) of the RSPO’s Book and Claim credits purchased to cover 2019 volumes were from independent smallholders.

**Estimated timeframe for realization**
Please select

**Magnitude of potential impact**
Please select

**Likelihood**
Please select

**Are you able to provide a potential financial impact figure?**
No, we do not have this figure

**Potential financial impact figure (currency)**
<Not Applicable>

**Potential financial impact figure – minimum (currency)**
<Not Applicable>

**Potential financial impact figure – maximum (currency)**
<Not Applicable>

**Explanation of financial impact figure**
F4. Governance

F4.1

(F4.1) Is there board-level oversight of forests-related issues within your organization?

Yes

F4.1a

(F4.1a) Identify the position(s) of the individual(s) (do not include any names) on the board with responsibility for forests-related issues.

<table>
<thead>
<tr>
<th>Position of individual</th>
<th>Please explain</th>
</tr>
</thead>
<tbody>
<tr>
<td>Board-level committee</td>
<td>Target's Board of Directors retains oversight responsibility over the Corporation's key strategic risks including those relating to corporate responsibility matters. The Nominating &amp; Governance Committee of the Board of Directors has overall oversight responsibility over corporate responsibility matters. Target recognizes that environmental, social and governance issues are of increasing importance to many investors. The Vice President of Corporate Responsibility and the Corporate Responsibility team work with functional leaders across the company to determine strategies, policies and goals related to sustainability and regularly report to and seek input from the Nominating &amp; Governance Committee on those matters, including forests-related issues.</td>
</tr>
</tbody>
</table>

F4.1b

(F4.1b) Provide further details on the board’s oversight of forests-related issues.

<table>
<thead>
<tr>
<th>Frequency that forests-related issues are a scheduled agenda item</th>
<th>Governance mechanisms into which forests-related issues are integrated</th>
<th>Please explain</th>
</tr>
</thead>
<tbody>
<tr>
<td>Scheduled - some meetings</td>
<td>Monitoring implementation and performance</td>
<td>The Board of Directors’ review of environmental and social topics is obtained through the updates it receives from the Nominating and Governance Committee. The Nominating and Governance Committee reviews environmental and social topics at least semi-annually. This happens independently of our financial reporting process, which includes economic topics, and is overseen throughout the year by the Audit and Finance Committee, which provides regular reports to the Board of Directors. Target’s Vice President of Corporate Responsibility presents to the Nominating and Governance Committee semi-annually on corporate responsibility related topics.</td>
</tr>
<tr>
<td></td>
<td>Reviewing and guiding corporate responsibility strategy</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Reviewing and guiding major plans of action</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Reviewing and guiding risk management policies</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Reviewing and guiding strategy</td>
<td></td>
</tr>
</tbody>
</table>

F4.2

(F4.2) Provide the highest management-level position(s) or committee(s) with responsibility for forests-related issues (do not include the names of individuals).

<table>
<thead>
<tr>
<th>Name of the position(s) and/or committee(s)</th>
<th>Responsibility</th>
<th>Frequency of reporting to the board on forests-related issues</th>
<th>Please explain</th>
</tr>
</thead>
<tbody>
<tr>
<td>Other, please specify (Vice President, Corporate Responsibility)</td>
<td>Both assessing and managing forests-related risks and opportunities</td>
<td>As important matters arise</td>
<td>The Vice President of Corporate Responsibility oversees corporate responsibility across Target. They report to the Executive Vice President and Chief Marketing Officer at Target.</td>
</tr>
<tr>
<td>Other, please specify (Vice President, Responsible Sourcing &amp; Sustainability)</td>
<td>Both assessing and managing forests-related risks and opportunities</td>
<td>As important matters arise</td>
<td>The Vice President of Responsible Sourcing &amp; Sustainability oversees our global commitment to manufacturing our goods and services in a responsible and sustainable manner. The Vice President of Responsible Sourcing &amp; Sustainability reports to our SVP &amp; President of Owned Brand Sourcing.</td>
</tr>
</tbody>
</table>

F4.3

(F4.3) Do you provide incentives to C-suite employees or board members for the management of forests-related issues?

<table>
<thead>
<tr>
<th>Provide incentives for management of forests-related issues</th>
<th>Comment</th>
</tr>
</thead>
<tbody>
<tr>
<td>No, and we do not plan to introduce them in the next two years</td>
<td></td>
</tr>
</tbody>
</table>
F4.4 Did your organization include information about its response to forests-related risks in its most recent mainstream financial report?

No, and we have no plans to do so.

F4.5 Does your organization have a policy that includes forests-related issues?

Yes, we have a documented forests policy that is publicly available.

F4.5a (F4.5a) Select the options to describe the scope and content of your policy.

<table>
<thead>
<tr>
<th>Scope</th>
<th>Content</th>
<th>Please explain</th>
</tr>
</thead>
<tbody>
<tr>
<td>Selected</td>
<td>Commitment to eliminate deforestation</td>
<td>Target will work actively with its vendors, suppliers, and other stakeholders to implement our policy by eliminating any unacceptable sources, and progressively increasing the amount of responsible wood, paper, paper-based packaging and wood-based fiber over time. For more information, please see our Corporate site: <a href="https://corporate.target.com/corporate-responsibility/planet/deforestation">https://corporate.target.com/corporate-responsibility/planet/deforestation</a></td>
</tr>
<tr>
<td>products</td>
<td>Commitment to protect rights and livelihoods of local communities</td>
<td></td>
</tr>
<tr>
<td>only</td>
<td>Commitments beyond regulatory compliance</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Commitment to stakeholder awareness and engagement</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Commitment to align with the SDGs</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Recognition of the overall importance of forests and other natural ecosystems</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Description of business dependency on forests</td>
<td></td>
</tr>
<tr>
<td></td>
<td>List of timebound milestones and targets</td>
<td></td>
</tr>
</tbody>
</table>

F4.5b (F4.5b) Do you have commodity specific sustainability policy(ies)? If yes, select the options that best describe their scope and content.

<table>
<thead>
<tr>
<th>Do you have a commodity specific sustainability policy?</th>
<th>Scope</th>
<th>Content</th>
<th>Please explain</th>
</tr>
</thead>
<tbody>
<tr>
<td>Yes</td>
<td>Selected</td>
<td>Commitment to eliminate deforestation</td>
<td>Target believes that use of post-consumer recycled and alternative (non-wood) fibers should be increased to reduce the pressure on forests. Target aims to increase the use of recycled materials in our owned brand products and packaging when available and meeting product performance requirements and competitive market conditions. Read more about Target's work in this space by reviewing the Forest Products section of our corporate website. LINK: <a href="https://corporate.target.com/corporate-responsibility/planet/sustainable-products">https://corporate.target.com/corporate-responsibility/planet/sustainable-products</a></td>
</tr>
<tr>
<td>products</td>
<td>products</td>
<td>Commitment to protect rights and livelihoods of local communities</td>
<td></td>
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<tr>
<td>only</td>
<td></td>
<td>Commitments beyond regulatory compliance</td>
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<td></td>
<td></td>
<td>Commitment to alignment with the SDGs</td>
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<td>Recognition of the overall importance of forests and other natural ecosystems</td>
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</tr>
<tr>
<td></td>
<td></td>
<td>List of timebound milestones and targets</td>
<td></td>
</tr>
</tbody>
</table>
This commitment applies to palm oil, palm kernel oil, and derivatives in Target's owned brand food, household cleaning, personal care, baby care, beauty, cosmetics, and candle products. As a next step in Target's multi-year endeavor to responsibly source palm oil, Target commits to moving beyond the use of a credit system toward the use of physically certified palm oil. Our goal is for palm oil in our products to be certified by the Roundtable on Sustainable Palm Oil (RSPO) or an equivalent standard with a mass balance, segregated, or identity preserved supply chain certification by the end of 2022. Target also aims to increase the portion of segregated and identity preserved palm oil used in its products over time. Target aspires to source palm oil that is produced in accordance with the following key principles, which are part of the RSPO standard: Palm oil cultivation must not cause deforestation of primary forests, areas of High Conservation Value or High Carbon Stock forest areas. Palm oil developments must not be planted on peat lands regardless of depth. Land prepared for the planting or replanting of palm trees must not be prepared by burning. Palm oil developments must proceed on the basis of Free, Prior, and Informed Consent. Workers, including women and migrant workers, must be provided wages, benefits and working conditions that are fair and in accordance with local law. Suppliers must provide a safe and healthy working environment that complies with local laws and minimizes occupational hazards. All workers have the right to engage in work willingly, without surrendering identification and without the payment of fees. Suppliers must comply with all age-related working restrictions as set by local law and adhere to international standards as defined by the International Labor Organization regarding age appropriate work. Furthermore, Target believes transparent and traceable supply chains enable industry collaboration, shared accountability and positive change. Target will engage in efforts to increase traceability in palm oil and will encourage the companies within our supply chain to do the same. As such, Target aims to trace its palm oil supply chain to the mill level by the end of 2022. This information will facilitate meaningful dialogue and action to protect forests and improve livelihoods.
(F4.6b) Provide details on your public commitment(s), including the description of specific criteria, coverage, and actions.

**Forest risk commodity**
Timber products

**Criteria**
No conversion of natural ecosystems
No new development on peat regardless of depth
No conversion of High Conservation Value areas
No conversion of High Carbon Stock forests
No sourcing of illegally produced and/or traded forest risk commodities

**Operational coverage**
Supply chain

**% of total production/consumption covered by commitment**
91-99%

**Cutoff date**
2018

**Commitment target date**
2021-25

**Please explain**
The percentage covered (91-99%) is the percentage of owned-brand production, which is the scope of this disclosure.

**Forest risk commodity**
Palm oil

**Criteria**
No new development on peat regardless of depth
No conversion of High Conservation Value areas
No conversion of High Carbon Stock forests
Secure Free, Prior and Informed Consent (FPIC) of indigenous people and local communities
Restricting the sourcing and/or trade of forest risk commodities to credible certified sources

**Operational coverage**
Supply chain

**% of total production/consumption covered by commitment**
91-99%

**Cutoff date**
2019

**Commitment target date**
2021-25

**Please explain**
Target has engaged with suppliers and participated in initiatives to increase the sustainability of its palm oil supply chain over the past six years. Target is pleased to report that in 2019, 45% of the palm oil covered by our commitment was certified via RSPO’s Mass Balance certification, 1% through Segregated certification, and the other 54% was covered by RSPO’s PalmTrace credits. 47% of the PalmTrace credits were purchased from smallholder farmers. Additionally, 79% of the palm oil can be traced to the importer. Target will continue to collaborate with companies within our supply chain and industry stakeholders to leverage our collective scale, influence and expertise to promote sustainable palm oil. We will also continue to report annually on our progress. As a next step in Target’s multi-year endeavor to responsibly source palm oil, Target commits to moving beyond the use of a credit system toward the use of physically certified palm oil. Our goal is for palm oil in our owned brand products to be certified by the Roundtable on Sustainable Palm Oil (RSPO) or an equivalent standard with a mass balance, segregated, or identity preserved supply chain certification by the end of 2022. Target also aims to increase the portion of segregated and identity preserved palm oil used in its owned brand products over time. Target aims to trace its palm oil supply chain to the mill level by the end of 2022. The percentage covered (91-99%) is the percentage of owned-brand production, which is the scope of this disclosure.

F5. Business strategy

F5.1
(F5.1) Are forests-related issues integrated into any aspects of your long-term strategic business plan, and if so how?

<table>
<thead>
<tr>
<th>Are forests-related issues integrated?</th>
<th>Long-term time horizon (years)</th>
<th>Please explain</th>
</tr>
</thead>
<tbody>
<tr>
<td>Yes, forests-related issues are integrated</td>
<td>5-10</td>
<td>Target has included cost impacts due to increased raw material costs from converting our supply chain to more certified forest products in the company's financial planning processes.</td>
</tr>
</tbody>
</table>

F6. Implementation

F6.1

(F6.1) Did you have any timebound and quantifiable targets for increasing sustainable production and/or consumption of your disclosed commodity(ies) that were active during the reporting year?

Yes

F6.1a

(F6.1a) Provide details of your timebound and quantifiable target(s) for increasing sustainable production and/or consumption of the disclosed commodity(ies), and progress made.

- **Target reference number**
  - Target 1

- **Forest risk commodity**
  - Timber products

- **Type of target**
  - Third-party certification

- **Description of target**
  - Source all owned-brand, paper-based packaging from sustainably managed forests by 2022.

- **Linked commitment**
  - Not linked to specific commitment

- **Traceability point**
  - <Not Applicable>

- **Third-party certification scheme**
  - FSC Chain of Custody
  - FSC Controlled Wood
  - PEFC Chain of Custody
  - SFI Chain of Custody

- **Start year**
  - 2017

- **Target year**
  - 2022

- **Quantitative metric**
  - <Not Applicable>

- **Target (number)**
  - <Not Applicable>

- **Target (%)**
  - 100

- **% of target achieved**
  - 51

- **Please explain**
  - Source all owned-brand, paper-based packaging from sustainably managed forests by 2022. Our baseline in 2017 was 13.9% and as of 2019 we sat at 51%. Continued
work on this goal revolves around additional baseline assessments as well as supplier engagement. Today’s work will allow Target to build the foundation for future success.

Target reference number
Target 2

Forest risk commodity
Timber products

Type of target
Third-party certification

Description of target
By the end of 2020, the up&up, Pillowfort and Cat & Jack brands will be fully compliant with our forest products policy.

Linked commitment
Not linked to specific commitment

Traceability point
<Not Applicable>

Third-party certification scheme
FSC Chain of Custody
FSC Controlled Wood
PEFC Chain of Custody
SFI Chain of Custody

Start year
2017

Target year
2020

Quantitative metric
<Not Applicable>

Target (number)
<Not Applicable>

Target (%)
100

% of target achieved
38

Please explain
2019 was a year of building on our earlier learnings in order to begin implementing our work in solid wood and wood derived fiber apparel categories. Across our up&up (paper and tissue), Pillowfort (solid wood), and Cat&Jack (rayon) brands we were able to reach 38% compliance to our forest products policy by the end of 2019.

Target reference number
Target 3

Forest risk commodity
Timber products

Type of target
Third-party certification

Description of target
By the end of 2022, the Threshold and Smith & Hawken brands will be fully compliant with our forest products policy.

Linked commitment
Not linked to specific commitment

Traceability point
<Not Applicable>

Third-party certification scheme
FSC Chain of Custody
FSC Controlled Wood
PEFC Chain of Custody
SFI Chain of Custody

Start year
2017

Target year
2020

Quantitative metric
<Not Applicable>

Target (number)
<Not Applicable>

Target (%)
100

% of target achieved
Please explain
By the end of 2022, the Threshold and Smith & Hawken brands will be fully compliant with our forest products policy. We have yet to start tracking on this goal, but expect to in the next year.

<table>
<thead>
<tr>
<th>Target reference number</th>
<th>Target 4</th>
</tr>
</thead>
<tbody>
<tr>
<td>Forest risk commodity</td>
<td>Palm oil</td>
</tr>
<tr>
<td>Type of target</td>
<td>Traceability</td>
</tr>
<tr>
<td>Description of target</td>
<td>Target aims to trace its palm oil supply chain to the mill level by the end of 2022. This information will facilitate meaningful dialogue and action to protect forests and improve livelihoods.</td>
</tr>
<tr>
<td>Linked commitment</td>
<td>Not linked to specific commitment</td>
</tr>
<tr>
<td>Traceability point</td>
<td>Mill</td>
</tr>
<tr>
<td>Third-party certification scheme</td>
<td>&lt;Not Applicable&gt;</td>
</tr>
<tr>
<td>Start year</td>
<td>2019</td>
</tr>
<tr>
<td>Target year</td>
<td>2022</td>
</tr>
<tr>
<td>Quantitative metric</td>
<td>&lt;Not Applicable&gt;</td>
</tr>
<tr>
<td>Target (number)</td>
<td>&lt;Not Applicable&gt;</td>
</tr>
<tr>
<td>Target (%)</td>
<td>100</td>
</tr>
<tr>
<td>% of target achieved</td>
<td>79</td>
</tr>
</tbody>
</table>

Please explain
Target has traced 79% of our palm oil to the importer. We will continue to trace our palm oil supply chain to achieve traceability to the mill by the end of 2022.

Target reference number
Target 5
Forest risk commodity
Palm oil
Type of target
Third-party certification
Description of target
This commitment applies to palm oil, palm kernel oil, and derivatives in Target's owned brand food, household cleaning, personal care, baby care, beauty, cosmetics, and candle products. Target commits to moving beyond the use of a credit system toward the use of physically certified palm oil. Our goal is for palm oil in our products to be certified by the Roundtable on Sustainable Palm Oil (RSPO) or an equivalent standard with a mass balance, segregated, or identity preserved supply chain certification by the end of 2022. Target also aims to increase the portion of segregated and identity preserved palm oil used in its products over time.
Linked commitment
Not linked to specific commitment
Traceability point
<Not Applicable>
Third-party certification scheme
RSPO Segregated
RSPO Mass Balance
RSPO Book and Claim
Start year
2015
Target year
2022
Quantitative metric
<Not Applicable>
Target (number)
<Not Applicable>
Target (%)
100
% of target achieved
46
Please explain
In 2018, Target achieved our first palm oil goal; our products in scope for our palm oil commitment were sustainable via RSPO’s Book & Claim, Mass Balance, Segregated, or Identity Preserved supply chain models. We published our next goal in 2019, increasing the scope of product categories and committing to achieving a physically certified supply chain by the end of 2022 using the RSPO’s Mass Balance, Segregated, or Identity Preserved supply chain certifications. In 2019, 46% of our volumes where certified mass balance (45%) or segregated (1%). We will continue to progress towards a fully physically certified supply chain.

F6.2

(F6.2) Do you have traceability system(s) in place to track and monitor the origin of your disclosed commodity(ies)?

<table>
<thead>
<tr>
<th>Do you have system(s) in place?</th>
<th>Description of traceability system</th>
<th>Exclusions</th>
<th>Description of exclusion</th>
</tr>
</thead>
<tbody>
<tr>
<td>Timber products</td>
<td>No</td>
<td>&lt;Not Applicable&gt;</td>
<td>&lt;Not Applicable&gt;</td>
</tr>
<tr>
<td>Palm oil</td>
<td>No</td>
<td>&lt;Not Applicable&gt;</td>
<td>&lt;Not Applicable&gt;</td>
</tr>
<tr>
<td>Cattle products</td>
<td>&lt;Not Applicable&gt;</td>
<td>&lt;Not Applicable&gt;</td>
<td>&lt;Not Applicable&gt;</td>
</tr>
<tr>
<td>Soy</td>
<td>&lt;Not Applicable&gt;</td>
<td>&lt;Not Applicable&gt;</td>
<td>&lt;Not Applicable&gt;</td>
</tr>
<tr>
<td>Other - Rubber</td>
<td>&lt;Not Applicable&gt;</td>
<td>&lt;Not Applicable&gt;</td>
<td>&lt;Not Applicable&gt;</td>
</tr>
<tr>
<td>Other - Cocoa</td>
<td>&lt;Not Applicable&gt;</td>
<td>&lt;Not Applicable&gt;</td>
<td>&lt;Not Applicable&gt;</td>
</tr>
<tr>
<td>Other - Coffee</td>
<td>&lt;Not Applicable&gt;</td>
<td>&lt;Not Applicable&gt;</td>
<td>&lt;Not Applicable&gt;</td>
</tr>
</tbody>
</table>

F6.2b

(F6.2b) Why do you not have system(s) in place to track and monitor the origin of your disclosed commodity(ies) and what are your plans to develop these in the future?

- **Forest risk commodity**
  - **Timber products**
  
    **Primary reason**
    Insufficient data on operations

    **Please explain**
    We are moving towards chain of custody certification for owned brand products.

- **Forest risk commodity**
  - **Palm oil**
  
    **Primary reason**
    We are planning to track and monitor the origin of forest risk commodities within the next two years

    **Please explain**
    Our goal is to have traceability to the mill by the end of 2022. We currently have our vendors disclose their suppliers and importers. We have traced 79% of the palm oil covered by our commitment to the importer. We will continue to work towards our goal of traceability to mill in the next two years. Additionally, we are working to increase the portion of material that is traceable via RSPO’s certification models that provide traceability (segregated and identity preserved).

F6.3

(F6.3) Have you adopted any third-party certification scheme(s) for your disclosed commodity(ies)? Indicate the volume and percentage of your certified production and/or consumption.

- **Forest risk commodity**
  - **Palm oil**

  **Third-party certification scheme**
  - RSPO Mass Balance

  **Certification coverage**
  - Consumption volume

  **% of total production/consumption volume certified**
  - 45

  **Form of commodity**
  - Crude palm oil (CPO)
  - Crude palm kernel oil (CPKO)
  - Refined palm oil
  - Palm oil derivatives
  - Palm kernel oil derivatives

  **Volume of production/ consumption certified**
  - 2023

  **Metric**
  - Metric tons
Target will continue to collaborate with supply chain partners and industry stakeholders to leverage our collective scale, influence and expertise to promote sustainable palm oil. We will also continue to report annually on our progress. As a next step in Target’s multi-year endeavor to responsibly source palm oil, Target commits to moving beyond the use of a credit system toward the use of physically certified palm oil. Our goal is for palm oil in our owned brand products to be certified by the Roundtable on Sustainable Palm Oil (RSPO) or an equivalent standard with a mass balance, segregated, or identity preserved supply chain certification by the end of 2022. Target also aims to increase the portion of segregated and identity preserved palm oil used in its owned brand products over time. Target continues to engage its suppliers on the implementation of Target’s responsible palm oil sourcing commitment through an annual survey to determine the volume of palm oil and derivatives and palm kernel oil and derivatives used in the owned-brand products covered by its commitment, including the percentage that is certified as sustainable, classified across PalmTrace Credits, Mass Balance and Segregated. Our commitment covers palm volumes purchased directly by our suppliers for use in owned-brand products, suppliers that source palm oil indirectly through finished product components and suppliers that source palm oil and kernel derivatives in household and personal care products. 4,526 tons of palm oil, palm kernel oil, and derivatives were used in products covered in our commitment. Of that, 2,461 tons were Book and Claim, 2023 tons were Mass Balance, and 38 tons were Segregated. 47% of the PalmTrace credits were purchased from smallholder farmers.

Forest risk commodity
Palm oil

Third-party certification scheme
RSPO Segregated

Certification coverage
Consumption volume

% of total production/consumption volume certified
1

Form of commodity
Crude palm oil (CPO)
Crude palm kernel oil (CPKO)
Refined palm oil
Palm oil derivatives
Palm kernel oil derivatives

Volume of production/consumption certified
38

Metric
Metric tons

Please explain
Target will continue to collaborate with supply chain partners and industry stakeholders to leverage our collective scale, influence and expertise to promote sustainable palm oil. We will also continue to report annually on our progress. As a next step in Target’s multi-year endeavor to responsibly source palm oil, Target commits to moving beyond the use of a credit system toward the use of physically certified palm oil. Our goal is for palm oil in our owned brand products to be certified by the Roundtable on Sustainable Palm Oil (RSPO) or an equivalent standard with a mass balance, segregated, or identity preserved supply chain certification by the end of 2022. Target also aims to increase the portion of segregated and identity preserved palm oil used in its owned brand products over time. Target continues to engage its suppliers on the implementation of Target’s responsible palm oil sourcing commitment through an annual survey to determine the volume of palm oil and derivatives and palm kernel oil and derivatives used in the owned-brand products covered by its commitment, including the percentage that is certified as sustainable, classified across PalmTrace Credits, Mass Balance and Segregated. Our commitment covers palm volumes purchased directly by our suppliers for use in owned-brand products, suppliers that source palm oil indirectly through finished product components and suppliers that source palm oil and kernel derivatives in household and personal care products. 4,526 tons of palm oil, palm kernel oil, and derivatives were used in products covered in our commitment. Of that, 2,461 tons were Book and Claim, 2023 tons were Mass Balance, and 38 tons were Segregated. 47% of the PalmTrace credits were purchased from smallholder farmers.
indirectly through finished product components and suppliers that source palm oil and kernel derivatives in household and personal care products. 4,526 tons of palm oil, palm kernel oil, and derivatives were used in products covered in our commitment. Of that, 2,461 tons were Book and Claim, 2023 tons were Mass Balance, and 38 tons were Segregated. 47% of the PalmTrace credits were purchased from smallholder farmers.

<table>
<thead>
<tr>
<th>Forest risk commodity</th>
<th>Timber products</th>
</tr>
</thead>
<tbody>
<tr>
<td>Third-party certification scheme</td>
<td>SFI Chain of Custody</td>
</tr>
<tr>
<td>Certification coverage</td>
<td>Please select</td>
</tr>
<tr>
<td>% of total production/consumption volume certified</td>
<td></td>
</tr>
<tr>
<td>Form of commodity</td>
<td>Please select</td>
</tr>
<tr>
<td>Volume of production/consumption certified</td>
<td></td>
</tr>
<tr>
<td>Metric</td>
<td>Please select</td>
</tr>
<tr>
<td>Please explain</td>
<td>Throughout 2018, the forest policy implementation work was focused on certifying more factories to chain of custody standards like FSC, SFI, and PEFC with a preference for FSC when available.</td>
</tr>
</tbody>
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<tr>
<td>Third-party certification scheme</td>
<td>PEFC Chain of Custody</td>
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<td>Certification coverage</td>
<td>Please select</td>
</tr>
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<td>% of total production/consumption volume certified</td>
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</tr>
<tr>
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<td>Please select</td>
</tr>
<tr>
<td>% of total production/consumption volume certified</td>
<td></td>
</tr>
<tr>
<td>Form of commodity</td>
<td>Please select</td>
</tr>
<tr>
<td>Volume of production/consumption certified</td>
<td></td>
</tr>
<tr>
<td>Metric</td>
<td>Please select</td>
</tr>
<tr>
<td>Please explain</td>
<td>Throughout 2018, the forest policy implementation work was focused on certifying more factories to chain of custody standards like FSC, SFI, and PEFC with a preference for FSC when available.</td>
</tr>
</tbody>
</table>
(F6.4) For your disclosed commodity(ies), do you have a system to control, monitor, or verify compliance with no conversion and/or no deforestation commitments?

<table>
<thead>
<tr>
<th>Commodity</th>
<th>A system to control, monitor or verify compliance</th>
<th>Comment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Timber products</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>Palm oil</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>Cattle products</td>
<td>Not Applicable</td>
<td>Not Applicable</td>
</tr>
<tr>
<td>Soy</td>
<td>Not Applicable</td>
<td>Not Applicable</td>
</tr>
<tr>
<td>Other - Rubber</td>
<td>Not Applicable</td>
<td>Not Applicable</td>
</tr>
<tr>
<td>Other - Cocoa</td>
<td>Not Applicable</td>
<td>Not Applicable</td>
</tr>
<tr>
<td>Other - Coffee</td>
<td>Not Applicable</td>
<td>Not Applicable</td>
</tr>
</tbody>
</table>

(F6.7) Are you working with smallholders to support good agricultural practices and reduce deforestation and/or conversion of natural ecosystems?

<table>
<thead>
<tr>
<th>Commodity</th>
<th>Are you working with smallholders?</th>
<th>Type of smallholder engagement approach</th>
<th>Smallholder engagement approach</th>
<th>Number of smallholders engaged</th>
<th>Please explain</th>
</tr>
</thead>
<tbody>
<tr>
<td>Timber products</td>
<td>Yes, working with smallholders</td>
<td>Capacity building</td>
<td>Investing in pilot projects</td>
<td></td>
<td>We worked with the Carolinas Working Forest Conversation Collaborative to engage with family land owners in the U.S. The Carolinas Working Forest Conservation Collaborative is a collection of organizations working together to help family forest owners manage their land sustainably in order to protect and improve wildlife habitat and to provide a sustainable wood supply. For more details checkout the below link. <a href="https://www.forestfoundation.org/carolinas-collaborative-project">https://www.forestfoundation.org/carolinas-collaborative-project</a></td>
</tr>
<tr>
<td>Palm oil</td>
<td>Yes, working with smallholders</td>
<td>Financial and commercial incentives</td>
<td>Financial incentives for certified products</td>
<td>2</td>
<td>We purchased 1,167 book and claim credits from 2 different independent smallholder producers. 47% of the book and claim credits covering our palm oil are from smallholder farmers.</td>
</tr>
<tr>
<td>Cattle products</td>
<td>Not Applicable</td>
<td>Not Applicable</td>
<td>Not Applicable</td>
<td>Not Applicable</td>
<td>Not Applicable</td>
</tr>
<tr>
<td>Soy</td>
<td>Not Applicable</td>
<td>Not Applicable</td>
<td>Not Applicable</td>
<td>Not Applicable</td>
<td>Not Applicable</td>
</tr>
<tr>
<td>Other - Rubber</td>
<td>Not Applicable</td>
<td>Not Applicable</td>
<td>Not Applicable</td>
<td>Not Applicable</td>
<td>Not Applicable</td>
</tr>
<tr>
<td>Other - Cocoa</td>
<td>Not Applicable</td>
<td>Not Applicable</td>
<td>Not Applicable</td>
<td>Not Applicable</td>
<td>Not Applicable</td>
</tr>
<tr>
<td>Other - Coffee</td>
<td>Not Applicable</td>
<td>Not Applicable</td>
<td>Not Applicable</td>
<td>Not Applicable</td>
<td>Not Applicable</td>
</tr>
</tbody>
</table>

(F6.8) Are you working with your direct suppliers to support and improve their capacity to comply with your forests-related policies, commitments, and other requirements?

<table>
<thead>
<tr>
<th>Commodity</th>
<th>Are you working with direct suppliers?</th>
<th>Type of direct supplier engagement approach</th>
<th>Direct supplier engagement approach</th>
<th>% of suppliers engaged</th>
<th>Please explain</th>
</tr>
</thead>
<tbody>
<tr>
<td>Timber products</td>
<td>Yes, working with direct suppliers</td>
<td>Capacity building</td>
<td>Disseminating technical materials</td>
<td>Please select</td>
<td>Target is working with our suppliers to help them achieve full chain of custody and increase the penetration of FSC certified products available in our stores and online. We have worked to create a series of documents and video to help these suppliers understand the requirements and challenges of providing certified materials.</td>
</tr>
<tr>
<td>Palm oil</td>
<td>Yes, working with direct suppliers</td>
<td>Supply chain mapping</td>
<td>Disseminating technical materials</td>
<td>Other, please specify (Working with our suppliers to trace palm oil back to the importer)</td>
<td>Please select</td>
</tr>
<tr>
<td>Cattle products</td>
<td>Not Applicable</td>
<td>Capacity building</td>
<td>Not Applicable</td>
<td>Not Applicable</td>
<td>Not Applicable</td>
</tr>
<tr>
<td>Soy</td>
<td>Not Applicable</td>
<td>Not Applicable</td>
<td>Not Applicable</td>
<td>Not Applicable</td>
<td>Not Applicable</td>
</tr>
<tr>
<td>Other - Rubber</td>
<td>Not Applicable</td>
<td>Not Applicable</td>
<td>Not Applicable</td>
<td>Not Applicable</td>
<td>Not Applicable</td>
</tr>
<tr>
<td>Other - Cocoa</td>
<td>Not Applicable</td>
<td>Not Applicable</td>
<td>Not Applicable</td>
<td>Not Applicable</td>
<td>Not Applicable</td>
</tr>
<tr>
<td>Other - Coffee</td>
<td>Not Applicable</td>
<td>Not Applicable</td>
<td>Not Applicable</td>
<td>Not Applicable</td>
<td>Not Applicable</td>
</tr>
</tbody>
</table>
### F6.9 Are you working beyond your first-tier supplier(s) to manage and mitigate deforestation risks?

<table>
<thead>
<tr>
<th>Forest risk commodity</th>
<th>Are you working beyond first tier?</th>
<th>Type of engagement approach with indirect suppliers</th>
<th>Indirect supplier engagement approach</th>
<th>Please explain</th>
</tr>
</thead>
<tbody>
<tr>
<td>Timber products</td>
<td>No, not working beyond the first tier</td>
<td>&lt;Not Applicable&gt;</td>
<td>&lt;Not Applicable&gt;</td>
<td></td>
</tr>
<tr>
<td>Palm oil</td>
<td>No, not working beyond the first tier</td>
<td>&lt;Not Applicable&gt;</td>
<td>&lt;Not Applicable&gt;</td>
<td></td>
</tr>
<tr>
<td>Cattle products</td>
<td>&lt;Not Applicable&gt;</td>
<td>&lt;Not Applicable&gt;</td>
<td>&lt;Not Applicable&gt;</td>
<td></td>
</tr>
<tr>
<td>Soy</td>
<td>&lt;Not Applicable&gt;</td>
<td>&lt;Not Applicable&gt;</td>
<td>&lt;Not Applicable&gt;</td>
<td></td>
</tr>
<tr>
<td>Other - Rubber</td>
<td>&lt;Not Applicable&gt;</td>
<td>&lt;Not Applicable&gt;</td>
<td>&lt;Not Applicable&gt;</td>
<td></td>
</tr>
<tr>
<td>Other - Cocoa</td>
<td>&lt;Not Applicable&gt;</td>
<td>&lt;Not Applicable&gt;</td>
<td>&lt;Not Applicable&gt;</td>
<td></td>
</tr>
<tr>
<td>Other - Coffee</td>
<td>&lt;Not Applicable&gt;</td>
<td>&lt;Not Applicable&gt;</td>
<td>&lt;Not Applicable&gt;</td>
<td></td>
</tr>
</tbody>
</table>

### F6.10 Do you participate in external activities and/or initiatives to promote the implementation of your forests-related policies and commitments?

#### Forest risk commodity

**Timber products**

**Do you participate in activities/initiatives?**

Yes

**Activities**

Involved in industry platforms

**Initiatives**

<Not Applicable>

**Jurisdictional approaches**

<Not Applicable>

**Please explain**

Target will continue to work in multi-stakeholder collaborations and initiatives like the Consumer Goods Forum and other industry initiatives that are developing industry-wide approaches to deforestation. Target’s Forest Products Policy: [https://corporate.target.com/_media/TargetCorp/csr/pdf/Target-Forest-Products-Policy.pdf](https://corporate.target.com/_media/TargetCorp/csr/pdf/Target-Forest-Products-Policy.pdf)

#### Palm oil

**Do you participate in activities/initiatives?**

Yes

**Activities**

Involved in multi-partner or stakeholder initiatives

**Initiatives**

Roundtable on Sustainable Palm Oil (RSPO)

Other, please specify (North American Sustainable Palm Oil Network)

**Jurisdictional approaches**

<Not Applicable>

**Please explain**

In 2017, Target joined the Roundtable on Sustainable Palm Oil’s North American Sustainable Palm Oil Network, designed to facilitate cross-sector work in a pre-competitive space on the sourcing of Certified Sustainable Palm Oil (CSPO) in North America, foster collaboration and impact programs in producing nations and share best practices. In 2019, Target participated in two working groups that create industry tools to support the sourcing of sustainable palm oil.

### F6.11 Is your organization supporting or implementing project(s) focused on ecosystem restoration and protection?

No
F7. Verification

F7.1

(F7.1) Do you verify any forests information reported in your CDP disclosure?

Yes

F7.1a

(F7.1a) Which data points within your CDP disclosure have been verified, and which standards were used?

<table>
<thead>
<tr>
<th>Disclosure module</th>
<th>F6. Implementation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Data points verified</td>
<td>Target verifies the RSPO membership of suppliers and volume of palm used in products that are in scope of policy.</td>
</tr>
<tr>
<td>Verification standard</td>
<td>Please explain</td>
</tr>
<tr>
<td></td>
<td>RSPO website and an annual supplier survey</td>
</tr>
</tbody>
</table>

F8. Barriers and challenges

F8.1

(F8.1) Describe the key barriers or challenges to eliminating deforestation and/or conversion of other natural ecosystems from your direct operations or from other parts of your value chain.

<table>
<thead>
<tr>
<th>Forest risk commodity</th>
<th>Timber products</th>
</tr>
</thead>
<tbody>
<tr>
<td>Coverage</td>
<td>Supply chain</td>
</tr>
<tr>
<td>Primary barrier/challenge type</td>
<td>Supply chain complexity</td>
</tr>
<tr>
<td>Comment</td>
<td>Our primary challenge is that we rely upon the remainder of companies within our supply chain when impacting change through policies and goals. As a retailer, we rarely have visibility beyond our first tier of suppliers, let alone control over sourcing, procurement, or manufacturing processes beyond what we specify for a finished product. Additionally, since we don't source these commodities directly, and we only use them in small amounts, we're at the mercy of others to collect accurate data and information. Due to these facts, we also have some reliance upon certification, which is often more expensive, laborious and difficult to achieve for our suppliers. Finally, as a mass retailer active in many categories of consumer goods, our supply chain is wide and shallow, meaning we have many suppliers with small amounts of business, thus making data collection, enforcement of policies and impact on deforestation difficult to achieve.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Forest risk commodity</th>
<th>Palm oil</th>
</tr>
</thead>
<tbody>
<tr>
<td>Coverage</td>
<td>Supply chain</td>
</tr>
<tr>
<td>Primary barrier/challenge type</td>
<td>Supply chain complexity</td>
</tr>
<tr>
<td>Comment</td>
<td>Our primary challenge is that we rely upon the remainder of companies within our supply chain when impacting change through policies and goals. As a retailer, we rarely have visibility beyond our first tier of suppliers, let alone control over sourcing, procurement, or manufacturing processes beyond what we specify for a finished product. Additionally, since we don't source these commodities directly, and we only use them in small amounts, we're at the mercy of others to collect accurate data and information. Due to these facts, we also have some reliance upon certification, which is often more expensive, laborious and difficult to achieve for our suppliers. Finally, as a mass retailer active in many categories of consumer goods, our supply chain is wide and shallow, meaning we have many suppliers with small amounts of business, thus making data collection, enforcement of policies and impact on deforestation difficult to achieve.</td>
</tr>
</tbody>
</table>

F8.2
(F8.2) Describe the main measures that would improve your organization’s ability to manage its exposure to deforestation and/or conversion of other natural ecosystems.

**Forest risk commodity**  
Timber products

**Coverage**  
Supply chain

**Main measure**  
Improved data collection and quality

**Comment**  
Our primary challenge is that we rely upon the remainder of companies within our supply chain when impacting change through policies and goals. As a retailer, we rarely have visibility beyond our first tier of suppliers, let alone control over sourcing, procurement, or manufacturing processes beyond what we specify for a finished product. Additionally, since we don't source these commodities directly, and we only use them in small amounts, we're at the mercy of others to collect accurate data and information. Due to these facts, we also have some reliance upon certification, which is often more expensive, laborious and difficult to achieve for our suppliers. Finally, as a mass retailer active in many categories of consumer goods, our supply chain is wide and shallow, meaning we have many suppliers with small amounts of business, thus making data collection, enforcement of policies and impact on deforestation difficult to achieve.

---

**Forest risk commodity**  
Palm oil

**Coverage**  
Supply chain

**Main measure**  
Improved data collection and quality

**Comment**  
Our primary challenge is that we rely upon the remainder of companies within our supply chain when impacting change through policies and goals. As a retailer, we rarely have visibility beyond our first tier of suppliers, let alone control over sourcing, procurement, or manufacturing processes beyond what we specify for a finished product. Additionally, since we don't source these commodities directly, and we only use them in small amounts, we're at the mercy of others to collect accurate data and information. Due to these facts, we also have some reliance upon certification, which is often more expensive, laborious and difficult to achieve for our suppliers. Finally, as a mass retailer active in many categories of consumer goods, our supply chain is wide and shallow, meaning we have many suppliers with small amounts of business, thus making data collection, enforcement of policies and impact on deforestation difficult to achieve.

---

**F17 Signoff**

**F-FI**

(F-FI) Use this field to provide any additional information or context that you feel is relevant to your organization’s response. Please note that this field is optional and is not scored.

**(F17.1) Provide the following information for the person that has signed off (approved) your CDP forests response.**

<table>
<thead>
<tr>
<th>Job Title</th>
<th>Corresponding job category</th>
</tr>
</thead>
<tbody>
<tr>
<td>Row 1 Vice President, Corporate Responsibility</td>
<td>Chief Sustainability Officer (CSO)</td>
</tr>
</tbody>
</table>

**Submit your response**

In which language are you submitting your response?  
English

Please confirm how your response should be handled by CDP

<table>
<thead>
<tr>
<th>I am submitting to</th>
<th>Public or Non-Public Submission</th>
</tr>
</thead>
<tbody>
<tr>
<td>Investors</td>
<td>Public</td>
</tr>
</tbody>
</table>

Please confirm below

I have read and accept the applicable Terms