Target Corporation - Forests 2018

F0. Introduction

F0.1

(F0.1) Give a general description of and introduction to your organization.

Minneapolis-based Target Corporation (NYSE:TGT) serves guests at 1,822 stores and via Target.com. Since 1946, Target has given 5 percent of its profit to communities. For more information about Target's commitment to corporate responsibility, visit https://corporate.target.com/corporate-responsibility/.

CDP system functionality only allows for 365 days to be reflected in the start and end date fields below. The results contained in this CDP survey are for Target's fiscal year 2017 (Jan. 29, 2017 through Feb. 3, 2018) which consisted of 53 weeks instead of the usual 52.

F0.2

(F0.2) State the start and end date of the year for which you are reporting data.

<table>
<thead>
<tr>
<th>Reporting year</th>
<th>Start Date</th>
<th>End Date</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>January 29 2017</td>
<td>January 28 2018</td>
</tr>
</tbody>
</table>

F0.3

(F0.3) Select the currency used for all financial information disclosed throughout your response.

USD
F0.4

(F0.4) Select the stage(s) of the value chain which best represents your organization’s area of operation pertaining to forest risk commodities.

Retailing

F0.5

(F0.5) Do you produce, use, or sell materials or products that contain any of the forest risk commodities?

<table>
<thead>
<tr>
<th>Produce/use/sell</th>
<th>Disclosing</th>
<th>Explanation if produce/use/sell but not disclosing</th>
</tr>
</thead>
<tbody>
<tr>
<td>Timber</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>Palm Oil</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>Cattle Products</td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Within our owned brands, cattle sourcing takes two forms – beef and leather. We have evaluated our sourcing position in beef, and recognize that with our sourcing locations of the US and Australia (grass-fed) – we have a limited deforestation impact. We are joining the US Roundtable on Sustainable Beef to ensure we are sourcing beef responsibly where it is most material to our business. We are also a member of the Leather Working Group, and through that effort have been collecting data on our leather sourcing volumes. We anticipate being able to disclose our findings in both areas in next year’s CDP survey.</td>
</tr>
<tr>
<td>Soy</td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Due to the nature of our animal protein businesses being domestically sourced, the most materially relevant volume of soy is domestic. We are currently evaluating the rest of our grocery assortment for materiality to deforestation risks from imported soy. We anticipate being able to disclose our material findings in next year’s CDP survey.</td>
</tr>
<tr>
<td>Other - Rubber</td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Our initial data collection efforts have indicated that the rubber in some of our owned-brand products comes from high-risk deforestation areas. As such, we have started conversations with external stakeholders and other brands to determine how we might best mitigate our impact in this commodity and engage in multi stakeholder engagements.</td>
</tr>
<tr>
<td>Other</td>
<td>No</td>
<td>&lt;Field Hidden&gt;</td>
</tr>
</tbody>
</table>

F0.6

(F0.6) Are there any parts of your direct operations not included in your disclosure?

No
F0.7

(F0.7) Are there any parts of your supply chain not included in your disclosure?
Yes

F0.7a

(F0.7a) Identify the parts of your supply chain not included in your disclosure.

Exclusion
Business activity

Description of exclusion
Non owned-brand products sold in our retail operations (including store and online) are excluded from this disclosure.

Potential for forests-related risk
Potential for forests-related risk but not evaluated

Please explain
We have the greatest insight as well as influence over our owned-brand portfolio and supply chain.

F1. Current state

F1.1

(F1.1) How does your organization produce, use, or sell your disclosed commodity(ies)?

Forest risk commodity
Timber

Activity
Buying manufactured products

Form of commodity
Sawn timber, veneer, chips
Pulp
Paper
Boards, plywood, engineered wood
Primary packaging
Secondary packaging
Tertiary packaging
Cellulose-based textile fiber
Goods Not For Resale (GNFR)

**Source**
Contracted suppliers (processors)
Contracted suppliers (manufacturers)

**Country/Region of origin**
Don't know

**% of procurement spend**
Don't know

**Comment**

**Forest risk commodity**
Timber

**Activity**
Retailing/onward sale of commodity or product containing commodity

**Form of commodity**
Sawn timber, veneer, chips
Pulp
Paper
Boards, plywood, engineered wood
Primary packaging
Secondary packaging
Tertiary packaging
Cellulose-based textile fiber
Goods Not For Resale (GNFR)

**Source**
Contracted suppliers (processors)
Contracted suppliers (manufacturers)

**Country/Region of origin**
Don't know

**% of procurement spend**
Don't know

**Comment**
<table>
<thead>
<tr>
<th>Forest risk commodity</th>
<th>Palm Oil</th>
</tr>
</thead>
<tbody>
<tr>
<td>Activity</td>
<td>Buying manufactured products</td>
</tr>
<tr>
<td>Form of commodity</td>
<td>Refined palm oil</td>
</tr>
<tr>
<td></td>
<td>Palm oil derivatives</td>
</tr>
<tr>
<td></td>
<td>Palm kernel oil derivatives</td>
</tr>
<tr>
<td>Source</td>
<td>Contracted suppliers (manufacturers)</td>
</tr>
<tr>
<td>Country/Region of origin</td>
<td>Don't know</td>
</tr>
<tr>
<td>% of procurement spend</td>
<td>Don't know</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Forest risk commodity</th>
<th>Palm Oil</th>
</tr>
</thead>
<tbody>
<tr>
<td>Activity</td>
<td>Retailing/onward sale of commodity or product containing commodity</td>
</tr>
<tr>
<td>Form of commodity</td>
<td>Refined palm oil</td>
</tr>
<tr>
<td></td>
<td>Palm oil derivatives</td>
</tr>
<tr>
<td></td>
<td>Palm kernel oil derivatives</td>
</tr>
<tr>
<td>Source</td>
<td>Contracted suppliers (manufacturers)</td>
</tr>
<tr>
<td>Country/Region of origin</td>
<td>Don't know</td>
</tr>
<tr>
<td>% of procurement spend</td>
<td>Don't know</td>
</tr>
</tbody>
</table>

Comment

F1.2
(F1.2) Indicate the percentage of your organization’s revenue that was dependent on your disclosed forest risk commodity(ies) in the reporting year.

<table>
<thead>
<tr>
<th>% of revenue dependent on commodity</th>
<th>Comment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Timber</td>
<td>Please select</td>
</tr>
<tr>
<td>Palm Oil</td>
<td>Please select</td>
</tr>
<tr>
<td>Cattle products</td>
<td>&lt;Field Hidden&gt;</td>
</tr>
<tr>
<td>Soy</td>
<td>&lt;Field Hidden&gt;</td>
</tr>
<tr>
<td>Other - Rubber</td>
<td>&lt;Field Hidden&gt;</td>
</tr>
<tr>
<td>Other</td>
<td>&lt;Field Hidden&gt;</td>
</tr>
</tbody>
</table>

F1.3

(F1.3) Do you own or manage land used for the production of your disclosed commodity(ies)?

**Forest risk commodity**

**Timber**

**Own and/or manage land?**

Don't own or manage land

**Type of control**

<Field Hidden>

**Description of type of control**

<Field Hidden>

**Country/Region**

<Field Hidden>

**Land type**

<Field Hidden>

**Size (Hectares)**

<Field Hidden>

**Do you have a system in place to monitor forests-related risks?**

<Field Hidden>

**Type of monitoring system**

<Field Hidden>
Description of monitoring system
<Field Hidden>

Recent infraction(s)
<Field Hidden>

Explanation of infraction
<Field Hidden>

Forest risk commodity
Palm Oil

Own and/or manage land?
Don’t own or manage land

Type of control
<Field Hidden>

Description of type of control
<Field Hidden>

Country/Region
<Field Hidden>

Land type
<Field Hidden>

Size (Hectares)
<Field Hidden>

Do you have a system in place to monitor forests-related risks?
<Field Hidden>

Type of monitoring system
<Field Hidden>

Description of monitoring system
<Field Hidden>

Recent infraction(s)
<Field Hidden>

Explanation of infraction
<Field Hidden>
(F1.5) Does your organization collect production and/or consumption data for your disclosed commodity(ies)?

<table>
<thead>
<tr>
<th>Commodity</th>
<th>Data availability/Disclosure</th>
</tr>
</thead>
<tbody>
<tr>
<td>Timber</td>
<td>Data not available</td>
</tr>
<tr>
<td>Palm Oil</td>
<td>Consumption data available, disclosing</td>
</tr>
<tr>
<td>Cattle products</td>
<td>&lt;Field Hidden&gt;</td>
</tr>
<tr>
<td>Soy</td>
<td>&lt;Field Hidden&gt;</td>
</tr>
<tr>
<td>Other - Rubber</td>
<td>&lt;Field Hidden&gt;</td>
</tr>
<tr>
<td>Other</td>
<td>&lt;Field Hidden&gt;</td>
</tr>
</tbody>
</table>

F1.5a

(F1.5a) Disclose your production and/or consumption data.

**Forest risk commodity**

- **Palm Oil**

**Data type**

Consumption data

**Volume**

2518.9

**Metric**

Metric tons

**Data coverage**

Full commodity production/consumption

Please explain

F1.5c

(F1.5c) Why is production and/or consumption data not available for your disclosed commodity(ies)?

**Forest risk commodity**

- **Timber**

**Primary reason**
Other, please specify (Data not collected at corporate level.)

Please explain

F1.6

(F1.6) Have you identified sufficient sources of sustainable materials to meet your current operational needs? If yes, what are you doing to ensure the security/continuity of this supply?

Timber

Sustainable source identified
Yes

Primary action to ensure supply
Supplier improvement plans to increase capacity of supply

Please explain
Once we have more data and a better understanding of the potential impact of our supply chain, we plan to engage in capacity building activities in the value chain.

Palm Oil

Sustainable source identified
Yes

Primary action to ensure supply
Supplier improvement plans to increase capacity of supply

Please explain
Once we have more data and a better understanding of the potential impact of our supply chain, we plan to engage in capacity building activities in the value chain.

Cattle products

Sustainable source identified
<Field Hidden>

Primary action to ensure supply
<Field Hidden>

Please explain
<Field Hidden>

Soy

Sustainable source identified
<Field Hidden>
F1.7

(F1.7) Has your organization experienced any detrimental forests-related impacts?
No

F2. Procedures

F2.1

(F2.1) Does your organization undertake a forests-related risk assessment?
Yes, forests-related risks are assessed
F2.1a

(F2.1a) Select the options that best describe your procedures for identifying and assessing forests-related risks.

Timber

Value chain stage
Supply chain

Coverage
Partial

Risk assessment procedure
Assessed in an environmental risk assessment

Frequency of assessment
Annually

How far into the future are risks considered?
Unknown

Tools and methods used to identify and assess risks
External consultants

Please explain

Palm Oil

Value chain stage
Supply chain

Coverage
Partial

Risk assessment procedure
Assessed as a standalone issue

Frequency of assessment
Six-monthly or more frequently

How far into the future are risks considered?
Unknown

Tools and methods used to identify and assess risks
External consultants

Please explain
Cattle Products

Value chain stage
<Field Hidden>

Coverage
<Field Hidden>

Risk assessment procedure
<Field Hidden>

Frequency of assessment
<Field Hidden>

How far into the future are risks considered?
<Field Hidden>

Tools and methods used to identify and assess risks
<Field Hidden>

Please explain
<Field Hidden>

Soy

Value chain stage
<Field Hidden>

Coverage
<Field Hidden>

Risk assessment procedure
<Field Hidden>

Frequency of assessment
<Field Hidden>

How far into the future are risks considered?
<Field Hidden>

Tools and methods used to identify and assess risks
<Field Hidden>

Please explain
<Field Hidden>

Other - Rubber

Value chain stage
<Field Hidden>

Coverage
F2.1b

(F2.1b) Which of the following issues are considered in your organization's forests-related risk assessment(s)?

Availability of forest risk commodities

Relevance & inclusion
As a retailer with a wide variety of products, we understand the responsibility we have to protect forests around the world. We are committed to aiding in the global effort to end deforestation and forest degradation, and focus our efforts in the places we can have the most positive impact today—specifically palm oil and wood-based materials. We are committed to sustainably sourcing palm, wood, paper and wood-based fibers in our priority owned brands, and wood-based fibers in packaging. We will build on our existing priority raw material commitments by evaluating high-risk commodities—including soy, leather and rubber—and their material significance to Target. Where necessary, we will address salient issues with relevant time-bound and measurable goals.

### Quality of forest risk commodities

**Relevance & inclusion**

Relevant, not included

**Please explain**

### Impact of activity on the status of ecosystems and habitats

**Relevance & inclusion**

Not considered

**Please explain**

### Regulation

**Relevance & inclusion**

Relevant, always included

**Please explain**

### Climate change

**Relevance & inclusion**

Relevant, not included

**Please explain**

### Tariffs or price increases

**Relevance & inclusion**

Not considered

**Please explain**

### Loss of markets

**Relevance & inclusion**

Not considered
Please explain

Brand damage related to forest risk commodities

Relevance & inclusion
Relevant, not included

Please explain

Corruption

Relevance & inclusion
Relevant, not included

Please explain

Social impacts

Relevance & inclusion
Relevant, not included

Please explain

Other, please specify

Relevance & inclusion
Please select

Please explain

F2.1c

(F2.1c) Which of the following stakeholders are considered in your organization’s forests-related risk assessments?

Customers

Relevance & inclusion
Relevant, not included

Please explain

Employees

Relevance & inclusion
Relevant, not included

Please explain

Investors
F3. Risks and opportunities
F3.1

(F3.1) Have you identified any inherent forests-related risks with the potential to have a substantive financial or strategic impact on your business?

<table>
<thead>
<tr>
<th>Risk</th>
<th>Response</th>
</tr>
</thead>
<tbody>
<tr>
<td>Timber</td>
<td>Yes, only in our value chain beyond our direct operations</td>
</tr>
<tr>
<td>Palm Oil</td>
<td>Yes, only in our value chain beyond our direct operations</td>
</tr>
<tr>
<td>Cattle Products</td>
<td>&lt;Field Hidden&gt;</td>
</tr>
<tr>
<td>Soy</td>
<td>&lt;Field Hidden&gt;</td>
</tr>
<tr>
<td>Other - Rubber</td>
<td>&lt;Field Hidden&gt;</td>
</tr>
<tr>
<td>Other</td>
<td>&lt;Field Hidden&gt;</td>
</tr>
</tbody>
</table>

F3.1a

(F3.1a) How does your organization define substantive impact on your business?

Target considers multiple factors in evaluating risk. Target considers risks substantive when they are assessed to be high or critical using proprietary criteria. Importantly, something that has a "substantive impact on our business" is not necessarily "material" to investors as defined by the SEC.

F3.1b

(F3.1b) For your disclosed forest risk commodity(ies), provide details of risks identified with the potential to have a substantive financial or strategic impact on your business, and your response to those risks.

<table>
<thead>
<tr>
<th>Forest risk commodity</th>
<th>Timber</th>
</tr>
</thead>
<tbody>
<tr>
<td>Type of risk</td>
<td>Reputational and markets</td>
</tr>
<tr>
<td>Geographical scale</td>
<td>Global</td>
</tr>
</tbody>
</table>

Where in your value chain does the risk driver occur?
Supply chain

**Primary risk driver**
Increased stakeholder concern or negative stakeholder feedback

**Primary potential impact**
Brand damage

**Company-specific description**
Target stakeholders (guests, investors, etc.) expect that we are acting responsibly and have oversight of our supply chain as related to timber. Upon discovery that we have not completed our due diligence in this endeavor, we can expect significant brand and/or reputational damage. We support responsibly managed forests, and to that end, introduced our new Responsible Sourcing Policy on Forest Products in 2017. This policy helps us toward our long-term intention that all wood, paper, paper-based packaging and wood-based fiber used in the products we purchase and sell is sourced from well-managed forests that have been credibly certified and/or are from post-consumer recycled materials. We are starting with products containing wood or paper-based materials, like tissues and paper towels, wrapping paper, furniture and rayon used in apparel, which comes from wood pulp. Then we plan to work on sourcing our owned-brands’ packaging from sustainably managed forests. By the end of fiscal year 2018, we expect that our party supplies brand, Spritz, will be our first owned brand to be fully compliant with our forest products policy. In 2017, the Spritz team started introducing Forest Stewardship Council (FSC) Chain-of-Custody certification and is on track to meet this goal. We have also committed to making our up&up, Pillowfort and Cat & Jack brands fully compliant with our forest products policy by 2020, and Threshold and Smith & Hawken fully compliant by 2022.

**Timeframe**
1-3 years

**Magnitude of potential impact**
Medium-low

**Likelihood**
Unlikely

**Potential financial impact**
0

**Explanation of financial impact**
We are unable to estimate a potential financial impact at this time due to the lack of quantified materials.

**Primary response to risk**
Engagement with suppliers

**Description of response**
Target continuously engages with our suppliers to ensure they are using sustainably sourced timber. We plan to directly engage with any supplier who is not in compliance with our sustainable timber expectations.
Cost of response
0

Explanation of cost of response
We do not currently quantify the cost of response to this risk.

Forest risk commodity
Palm Oil

Type of risk
Reputational and markets

Geographical scale
Global

Where in your value chain does the risk driver occur?
Supply chain

Primary risk driver
Increased stakeholder concern or negative stakeholder feedback

Primary potential impact
Brand damage

Company-specific description
Target stakeholders (guests, investors, etc.) expect that we are acting responsibly and have oversight of our supply chain as related to palm oil. Upon discovery that we have not completed our due diligence in this endeavor, we can expect significant brand and/or reputational damage. We continue to work closely with our owned-brand vendor base to emphasize that in 2018, all palm oil in our owned-brand food (Market Pantry, Archer Farms, Simply Balanced), personal care (up&up) and household cleaning products (up&up) is required to be fully traceable and sustainably sourced. In 2017, 37.4 percent of palm oil in products covered by our commitment was certified sustainable via physical certification (Mass Balance or Segregated) or covered by PalmTrace credits. Target continues to engage its vendors on the implementation of Target’s responsible palm oil sourcing commitment through a biannual survey to determine the volume of palm oil and palm kernel oil used in the owned-brand products covered by its commitment, including the percentage that is certified as sustainable, classified across PalmTrace Credits, Mass Balance and Segregated. Our commitment covers palm volumes purchased directly by our vendors for use in products, vendors that source palm oil indirectly through finished product components and vendors that source palm oil and kernel derivatives in household and personal care products.

Timeframe
1-3 years

Magnitude of potential impact
Medium-low

Likelihood
Unlikely

**Potential financial impact**
0

**Explanation of financial impact**
We are unable to estimate a potential financial impact at this time due to the lack of quantified materials.

**Primary response to risk**
Engagement with suppliers

**Description of response**
Target continuously engages with our suppliers to ensure they are using sustainably sourced palm oil. We plan to directly engage with any supplier who is not in compliance with our sustainable timber expectations.

**Cost of response**
0

**Explanation of cost of response**
We do not currently quantify the cost of response to this risk.

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**F3.2**

**(F3.2) Have you identified any forests-related opportunities with the potential to have a substantive financial or strategic impact on your business?**

<table>
<thead>
<tr>
<th></th>
<th>Have you identified opportunities?</th>
</tr>
</thead>
<tbody>
<tr>
<td>Timber</td>
<td>Yes</td>
</tr>
<tr>
<td>Palm Oil</td>
<td>Yes</td>
</tr>
<tr>
<td>Cattle products</td>
<td>&lt;Field Hidden&gt;</td>
</tr>
<tr>
<td>Soy</td>
<td>&lt;Field Hidden&gt;</td>
</tr>
<tr>
<td>Other - Rubber</td>
<td>&lt;Field Hidden&gt;</td>
</tr>
<tr>
<td>Other</td>
<td>&lt;Field Hidden&gt;</td>
</tr>
</tbody>
</table>

---

**F3.2a**

**(F3.2a) For your selected forest risk commodity(ies), provide details of the identified opportunities with the potential to have a substantive financial or strategic impact on your business.**
Forest risk commodity
Timber

Type of opportunity
Resilience

Where in your value chain does the opportunity occur?
Supply chain

Primary forests-related opportunity
Improved supply chain engagement

Financial incentives
<Field Hidden>

Company-specific description & strategy to realize opportunity
We are driving demand for and awareness of the importance of certified sustainable timber by committing to sourcing Target’s owned-brand wood-based products from well-managed forests. Target works actively with its vendors, suppliers, and other stakeholders to eliminate any unacceptable sources of timber and progressively increase the amount of responsible wood, paper, paper-based packaging and wood-based fiber over time.

Estimated timeframe for realization
1-3 years

Magnitude of potential impact
Medium-low

Likelihood
More likely than not

Potential financial impact
0

Explanation of financial impact
We do not currently quantify the cost of this financial impact.

Forest risk commodity
Palm Oil

Type of opportunity
Resilience

Where in your value chain does the opportunity occur?
Supply chain

Primary forests-related opportunity
Improved supply chain engagement

Financial incentives
Company-specific description & strategy to realize opportunity
We are driving demand for and awareness of the importance of certified sustainable palm oil by requiring it in Target's owned-brand products covered by our commitment and our work in multi-stakeholder groups like The Consumer Goods Forum. In 2017, we also joined the Roundtable on Sustainable Palm Oil’s North American Sustainable Palm Oil Network, designed to facilitate cross-sector work in a pre-competitive space on the sourcing of Certified Sustainable Palm Oil (CSPO) in North America, foster collaboration and impact programs in producing nations and share best practices.

Estimated timeframe for realization
1-3 years

Magnitude of potential impact
Medium-low

Likelihood
More likely than not

Potential financial impact
0

Explanation of financial impact
We do not currently quantify the cost of this financial impact.

Forest risk commodity
Palm Oil

Type of opportunity
Products & services

Where in your value chain does the opportunity occur?
Supply chain

Primary forests-related opportunity
Increased transparency

Financial incentives
<Field Hidden>

Company-specific description & strategy to realize opportunity
We are driving demand for and awareness of the importance of certified sustainable palm oil by requiring it in Target's owned-brand products covered by our commitment and our work in multi-stakeholder groups like The Consumer Goods Forum. In 2017, we also joined the Roundtable on Sustainable Palm Oil’s North American Sustainable Palm Oil Network, designed to facilitate cross-sector work in a pre-competitive space on the sourcing of Certified Sustainable Palm Oil (CSPO) in North America, foster collaboration and impact programs in producing nations and share best practices.
Estimated timeframe for realization
1-3 years

Magnitude of potential impact
Please select

Likelihood
Please select

Potential financial impact

Explanation of financial impact

Forest risk commodity
Palm Oil

Type of opportunity
Markets

Where in your value chain does the opportunity occur?
Supply chain

Primary forests-related opportunity
Driving demand for sustainable materials

Financial incentives
<Field Hidden>

Company-specific description & strategy to realize opportunity
We are driving demand for and awareness of the importance of certified sustainable palm oil by requiring it in Target's owned-brand products covered by our commitment and our work in multi-stakeholder groups like The Consumer Goods Forum. In 2017, we also joined the Roundtable on Sustainable Palm Oil's North American Sustainable Palm Oil Network, designed to facilitate cross-sector work in a pre-competitive space on the sourcing of Certified Sustainable Palm Oil (CSPO) in North America, foster collaboration and impact programs in producing nations and share best practices.

Estimated timeframe for realization
Please select

Magnitude of potential impact
Please select

Likelihood
Please select

Potential financial impact

Explanation of financial impact
Forest risk commodity
Palm Oil

Type of opportunity
Markets

Where in your value chain does the opportunity occur?
Supply chain

Primary forests-related opportunity
<Field Hidden>

Financial incentives
<Field Hidden>

Company-specific description & strategy to realize opportunity
We are driving demand for and awareness of the importance of certified sustainable palm oil by requiring it in Target’s owned-brand products covered by our commitment and our work in multi-stakeholder groups like The Consumer Goods Forum. In 2017, we also joined the Roundtable on Sustainable Palm Oil’s North American Sustainable Palm Oil Network, designed to facilitate cross-sector work in a pre-competitive space on the sourcing of Certified Sustainable Palm Oil (CSPO) in North America, foster collaboration and impact programs in producing nations and share best practices.

Estimated timeframe for realization
Please select

Magnitude of potential impact
Please select

Likelihood
Please select

Potential financial impact

Explanation of financial impact

F4. Governance

F4.1

(F4.1) Does your organization have a policy that includes forests-related issues?
Yes, we have a documented forests policy that is publicly available
### F4.1a

**(F4.1a) Select the options to describe the scope and content of your policy.**

<table>
<thead>
<tr>
<th>Row</th>
<th>Scope</th>
<th>Content</th>
<th>Please explain</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Selected products only</td>
<td>Commitment to avoiding deforestation and forest degradation</td>
<td>Please see our Corporate site: <a href="https://corporate.target.com/corporate-responsibility/planet/deforestation">https://corporate.target.com/corporate-responsibility/planet/deforestation</a>.</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Commitment to protect rights and livelihoods of local communities</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>List of timebound commitments and targets</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>Reference to international standards and widely-recognized forests-related initiatives</td>
<td></td>
</tr>
</tbody>
</table>

### F4.1b

**(F4.1b) Do you have commodity specific sustainability policy(ies)? If yes, select the options that best describe their scope and content.**

<table>
<thead>
<tr>
<th>Do you have a commodity specific sustainability policy?</th>
<th>Scope</th>
<th>Content</th>
<th>Please explain</th>
</tr>
</thead>
<tbody>
<tr>
<td>Do you have a commodity specific sustainability policy?</td>
<td>Scope</td>
<td>Content</td>
<td>Please explain</td>
</tr>
<tr>
<td>--------------------------------------------------------</td>
<td>-------</td>
<td>---------</td>
<td>---------------</td>
</tr>
<tr>
<td>Timber</td>
<td>Yes</td>
<td>Selected products only</td>
<td>Commitment to avoiding deforestation and forest degradation Commitment to protect rights and livelihoods of local communities Commitments beyond regulatory compliance Recognition of the overall importance of forests and other natural habitats List of timebound commitments and targets Reference to international standards and widely-recognized forests-related initiatives</td>
</tr>
<tr>
<td>Do you have a commodity specific sustainability policy?</td>
<td>Scope</td>
<td>Content</td>
<td>Please explain</td>
</tr>
<tr>
<td>--------------------------------------------------------</td>
<td>-------</td>
<td>---------</td>
<td>---------------</td>
</tr>
<tr>
<td>Palm Oil</td>
<td>Yes</td>
<td>Selected products only</td>
<td>Commitment to avoiding deforestation and forest degradation Commitment to protect rights and livelihoods of local communities Commitment to transparency Description of forest risk commodities, parts of the business, and stages of value-chain covered by the policy List of timebound commitments and targets Reference to international standards and widely-recognized forests-related initiatives</td>
</tr>
<tr>
<td>Cattle Products</td>
<td>&lt;Field Hidden&gt;</td>
<td>&lt;Field Hidden&gt;</td>
<td>&lt;Field Hidden&gt;</td>
</tr>
<tr>
<td>Soy</td>
<td>&lt;Field Hidden&gt;</td>
<td>&lt;Field Hidden&gt;</td>
<td>&lt;Field Hidden&gt;</td>
</tr>
<tr>
<td>Other - Rubber</td>
<td>&lt;Field Hidden&gt;</td>
<td>&lt;Field Hidden&gt;</td>
<td>&lt;Field Hidden&gt;</td>
</tr>
<tr>
<td>Other</td>
<td>&lt;Field Hidden&gt;</td>
<td>&lt;Field Hidden&gt;</td>
<td>&lt;Field Hidden&gt;</td>
</tr>
</tbody>
</table>

F4.2

(F4.2) Is there board-level oversight of forests-related issues within your organization?

https://www.cdp.net/enformatted_responses/responses?campaign_id=62452162&discloser_id=4499&locale=en&organization_name=Target+Corporati...
F4.2a

(F4.2a) Identify the position(s) of the individual(s) on the board with responsibility for forests-related issues.

<table>
<thead>
<tr>
<th>Position of individual</th>
<th>Please explain</th>
</tr>
</thead>
<tbody>
<tr>
<td>Other, please specify (Nominating &amp; Governance Committee)</td>
<td>Target's Board of Directors retains oversight responsibility over the Corporation's key strategic risks including those relating to corporate responsibility matters. The Nominating &amp; Governance Committee of the Board of Directors has overall oversight responsibility over corporate responsibility matters. Target recognizes that environmental, social and governance issues are of increasing importance to many investors. The Vice President of Corporate Responsibility and the Corporate Responsibility team work with functional leaders across the company to determine strategies, policies and goals related to sustainability and regularly report to and seek input from the Nominating &amp; Governance Committee on those matters, including forests-related issues.</td>
</tr>
</tbody>
</table>

F4.2b

(F4.2b) Provide further details on the board's oversight of forests-related issues.

<table>
<thead>
<tr>
<th>Frequency that forests-related issues are a scheduled agenda item</th>
<th>Governance mechanisms into which forests-related issues are integrated</th>
<th>Please explain</th>
</tr>
</thead>
<tbody>
<tr>
<td>Scheduled - some meetings</td>
<td>Reviewing and guiding corporate responsibility strategy</td>
<td>Target's Vice President of Corporate Responsibility presents to the Nominating and Governance Committee semi-annually on corporate responsibility related topics.</td>
</tr>
<tr>
<td></td>
<td>Reviewing and guiding strategy</td>
<td></td>
</tr>
</tbody>
</table>

F4.3

(F4.3) Below board level, provide the highest-level management position(s) or committee(s) with responsibility for forests-related issues.

<table>
<thead>
<tr>
<th>Name of the position(s) and/or committee(s)</th>
<th>Responsibility</th>
<th>Frequency of reporting to the board on forests-related issues</th>
<th>Please explain</th>
</tr>
</thead>
<tbody>
<tr>
<td>Name of the position(s) and/or committee(s)</td>
<td>Responsibility</td>
<td>Frequency of reporting to the board on forests-related issues</td>
<td>Please explain</td>
</tr>
<tr>
<td>-------------------------------------------</td>
<td>----------------</td>
<td>-------------------------------------------------------------</td>
<td>----------------</td>
</tr>
<tr>
<td>Chief Sustainability Officer (CSO)</td>
<td>Both assessing and managing forests-related risks and opportunities</td>
<td>As important matters arise</td>
<td>Jennifer Silberman oversees corporate responsibility across Target as the Vice President of Corporate Responsibility. She reports to Rick Gomez, Executive Vice President and Chief Marketing Officer at Target.</td>
</tr>
</tbody>
</table>

F4.4

**(F4.4) Do you provide incentives to C-suite employees or board members for the management of forests-related issues?**

No, and we do not plan to introduce them in the next two years

F5. Business strategy

F5.1

**(F5.1) Are forests-related issues integrated into any aspects of your long-term strategic business plan, and if so how?**

<table>
<thead>
<tr>
<th>Long-term business objectives</th>
<th>Are forests-related issues integrated?</th>
<th>Long-term time horizon (years)</th>
<th>Please explain</th>
</tr>
</thead>
</table>


| Financial planning | Please select | <Field Hidden> |
F6. Implementation

F6.1

(F6.1) Has your organization made a public commitment to reduce or remove deforestation and/or forest degradation from its direct operations and/or supply chain?
No

F6.2

(F6.2) Did you have any quantified targets for increasing sustainable production and/or consumption of your disclosed commodity(ies) that were active during the reporting year?
Yes

F6.2a

(F6.2a) Provide details of your target(s) for increasing sustainable production and/or consumption of the disclosed commodity(ies), and progress made.

Target reference number
Target 1

Forest risk commodity
Timber

Form of commodity covered
Paper
Boards, plywood, engineered wood
Primary packaging
Cellulose-based textile fiber

Type of target
Third-party certification scheme

Coverage
Supply chain
Traceability point
<Field Hidden>

Third-party certification scheme
FSC Chain of Custody
FSC Controlled Wood
PEFC Chain of Custody
SFI Chain of Custody

Start year
2016

Start figure
0%

Target year
2018

Target
100%

% achieved
1-10%

Please explain
By the end of fiscal year 2018, the Spritz brand will be fully compliant with our forest products policy. In 2017, the Spritz team started introducing Forest Stewardship Council (FSC) Chain-of-Custody certification to meet this goal. Negotiations for 2018 indicate that the Spritz brand is on track to meet this goal by the end of 2018.

Target reference number
Target 2

Forest risk commodity
Palm Oil

Form of commodity covered
Refined palm oil
Palm oil derivatives
Palm kernel oil derivatives

Type of target
Third-party certification scheme

Coverage
Supply chain

Traceability point
<Field Hidden>
Third-party certification scheme
RSPO Segregated
RSPO Mass Balance
RSPO Book and Claim

Start year

Start figure
0%

Target year
2018

Target
100%

% achieved
31-40%

Please explain
All palm oil in Target's owned-brand food (Market Pantry, Archer Farms, Simply Balanced), personal care (up&up) and household cleaning products (up&up) will be fully traceable and sustainably sourced by 2018 or sooner. In 2017, 37.4 percent of palm oil in products covered by our commitment were certified sustainable under one of the supply chain models. Target continues to engage its vendors on the implementation of Target’s responsible palm oil sourcing commitment.

Target reference number
Target 3

Forest risk commodity
Timber

Form of commodity covered
Paper
Boards, plywood, engineered wood
Primary packaging
Cellulose-based textile fiber

Type of target
Third-party certification scheme

Coverage
Supply chain

Traceability point
<Field Hidden>

Third-party certification scheme
FSC Chain of Custody
FSC Controlled Wood
PEFC Chain of Custody
SFI Chain of Custody

**Start year**
2017

**Start figure**
11-20%

**Target year**
2022

**Target**
100%

**% achieved**
11-20%

**Please explain**
Source all owned-brand, paper-based packaging from sustainably managed forests by 2022. Our 13.9 percent progress in 2017 is based on reporting from our Home, Hardlines and Apparel & Accessories categories. Continued work on this goal revolves around additional baseline assessments as well as vendor engagement. Today’s work will allow Target to build the foundation for future success.

**Target reference number**
Target 4

**Forest risk commodity**
Timber

**Form of commodity covered**
Paper
Boards, plywood, engineered wood
Primary packaging
Cellulose-based textile fiber

**Type of target**
Third-party certification scheme

**Coverage**
Supply chain

**Traceability point**
(Field Hidden)

**Third-party certification scheme**
FSC Chain of Custody
FSC Controlled Wood
PEFC Chain of Custody
SFI Chain of Custody

Start year
2017

Start figure
0%

Target year

Target
100%

% achieved
Please select

Please explain
Aim to source all of the wood, paper, paper-based packaging and wood-based fiber used in Target’s owned-brand products from forests that are well-managed and credibly certified – and whenever possible, from post-consumer recycled materials

Target reference number
Target 5

Forest risk commodity
Timber

Form of commodity covered
Paper
Boards, plywood, engineered wood
Primary packaging
Cellulose-based textile fiber

Type of target
Third-party certification scheme

Coverage
Supply chain

Traceability point
<Field Hidden>

Third-party certification scheme
FSC Chain of Custody
FSC Controlled Wood
PEFC Chain of Custody
SFI Chain of Custody

Start year
2017

Start figure
0%

Target year
2020

Target
100%

% achieved
Don't know

Please explain
By the end of 2020, the up&up, Pillowfort and Cat & Jack brands will be fully compliant with our forest products policy.

Target reference number
Target 6

Forest risk commodity
Timber

Form of commodity covered
Paper
Boards, plywood, engineered wood
Primary packaging
Cellulose-based textile fiber

Type of target
Third-party certification scheme

Coverage
Supply chain

Traceability point
<Field Hidden>

Third-party certification scheme
FSC Chain of Custody
FSC Controlled Wood
PEFC Chain of Custody
SFI Chain of Custody

Start year
2017

Start figure
Don't know
Target year
2022

Target
100%

% achieved
Don’t know

Please explain
By the end of 2022, the Threshold and Smith & Hawken brands will be fully compliant with our forest products policy.

F6.3

(F6.3) Do you have traceability system(s) in place to track and monitor the origin of your disclosed commodity(ies)?

<table>
<thead>
<tr>
<th>Commodity</th>
<th>Do you have system(s) in place?</th>
</tr>
</thead>
<tbody>
<tr>
<td>Timber</td>
<td>No</td>
</tr>
<tr>
<td>Palm Oil</td>
<td>Yes</td>
</tr>
<tr>
<td>Cattle products</td>
<td>&lt;Field Hidden&gt;</td>
</tr>
<tr>
<td>Soy</td>
<td>&lt;Field Hidden&gt;</td>
</tr>
<tr>
<td>Other - Rubber</td>
<td>&lt;Field Hidden&gt;</td>
</tr>
<tr>
<td>Other</td>
<td>&lt;Field Hidden&gt;</td>
</tr>
</tbody>
</table>

F6.3a

(F6.3a) Provide details on the level of traceability your organization has for your disclosed commodity(ies).

<table>
<thead>
<tr>
<th>Commodity</th>
<th>% of total production/consumption volume traceable</th>
<th>Point to which commodity is traceable</th>
<th>Description of traceability system</th>
<th>Exclusions</th>
<th>Description of exclusion</th>
</tr>
</thead>
<tbody>
<tr>
<td>Timber</td>
<td>&lt;Field Hidden&gt;</td>
<td>&lt;Field Hidden&gt;</td>
<td>&lt;Field Hidden&gt;</td>
<td>&lt;Field Hidden&gt;</td>
<td>&lt;Field Hidden&gt;</td>
</tr>
<tr>
<td>Palm Oil</td>
<td>1-5%</td>
<td>Forest management unit</td>
<td>Chain-of-Custody certification</td>
<td>Specific product line(s)</td>
<td>&lt;Field Hidden&gt;</td>
</tr>
<tr>
<td>Cattle products</td>
<td>&lt;Field Hidden&gt;</td>
<td>&lt;Field Hidden&gt;</td>
<td>&lt;Field Hidden&gt;</td>
<td>&lt;Field Hidden&gt;</td>
<td>&lt;Field Hidden&gt;</td>
</tr>
</tbody>
</table>
F6.3b

(F6.3b) Why do you not have system(s) in place to track and monitor the origin of your disclosed commodity(ies) and what are your plans to develop these in the future?

<table>
<thead>
<tr>
<th>Forest risk commodity</th>
<th>Primary reason</th>
<th>Please explain</th>
</tr>
</thead>
<tbody>
<tr>
<td>Timber</td>
<td>Insufficient data on operations</td>
<td>We are in the process of implementing a system to track and monitor this data.</td>
</tr>
</tbody>
</table>

F6.4

(F6.4) Do you specify any third-party certification schemes for your disclosed commodity(ies)? Indicate the volume and percentage of your production and/or consumption covered.

**Forest risk commodity**

Timber

**Do you specify any certification scheme?**

Yes

**Third-party certification scheme**

- FSC Chain of Custody
- FSC Controlled Wood
- PEFC Chain of Custody
- SFI Chain of Custody

**% of total production/consumption volume certified**

**Form of commodity**

- Paper
- Boards, plywood, engineered wood
Primary packaging
Cellulose-based textile fiber

**Volume of production/consumption certified**

**Metric**
Please select

**Please explain**

**Forest risk commodity**
Palm Oil

**Do you specify any certification scheme?**
Yes

**Third-party certification scheme**
RSPO producer/grower certification
RSPO Identity Preserved
RSPO Segregated
RSPO Mass Balance
RSPO Book and Claim
RSPO Next

**% of total production/consumption volume certified**
37.4

**Form of commodity**
Crude palm oil (CPO)
Crude palm kernel oil (CPKO)
Refined palm oil
Palm oil derivatives
Palm kernel oil derivatives

**Volume of production/consumption certified**
943

**Metric**
Metric tons

**Please explain**
We continue to work closely with our owned-brand vendor base to meet our goal. In 2017, 37.4 percent of palm oil in products covered by our commitment was certified sustainable via physical certification (Mass Balance or Segregated) or covered by PalmTrace credits. Target continues to engage its vendors on the implementation of Target’s responsible palm oil sourcing commitment through a biannual survey to determine the volume of palm oil and palm kernel oil used in the owned-brand products covered by its commitment, including the percentage that is certified as sustainable, classified across PalmTrace Credits, Mass Balance and Segregated. Our commitment covers palm volumes purchased directly by our
vendors for use in products, vendors that source palm oil indirectly through finished product components and vendors that source palm oil and kernel derivatives in household and personal care products. In 2017, Target: • Continued collecting and validating volume and traceability data from all vendors, including supplier engagement and active follow-up, with our partner, Proforest; • Engaged with key importers into the U.S. market on traceability; • Engaged critical vendors regarding their path toward Target policy compliance; • Supported vendors/suppliers on process to deliver certified products; • Shared tools, training materials and guidance documents to aid commitment implementation; and • Joined the Roundtable on Sustainable Palm Oil’s North American Sustainable Palm Oil Network, designed to facilitate cross-sector work in a pre-competitive space on the sourcing of Certified Sustainable Palm Oil (CSPO) in North America, foster collaboration and impact programs in producing nations and share best practices. Total volume of crude palm oil: 176.3 tonnes Total volume of palm kernel oil: 67.3 tonnes Total volume of other palm oil derivatives and fractions: 2,275.4 tonnes Total volume of all palm oil and palm oil derived products: 2,518.9 tonnes Certification model: RSPO Volume of palm oil and oil palm products used in the year, in our owned-brand products, that are RSPO certified: 943.0 tonnes

F6.5

(F6.5) Do you specify any sustainable production/procurement standards for your disclosed commodity(ies), other than third-party certification? Indicate the percentage of production/consumption covered and if you monitor supplier compliance with these standards.

Forest risk commodity
Timber

Do you specify any sustainability standards?
No

Type of standard
<Field Hidden>

Description of standard
<Field Hidden>

% of total commodity volume covered by standard
<Field Hidden>

Do you have a system in place to monitor compliance with this standard?
<Field Hidden>

Type(s) of monitoring system
<Field Hidden>

% of suppliers in compliance with standards
<Field Hidden>
Please explain

Forest risk commodity
Palm Oil

Do you specify any sustainability standards?
No

Type of standard
<Field Hidden>

Description of standard
<Field Hidden>

% of total commodity volume covered by standard
<Field Hidden>

Do you have a system in place to monitor compliance with this standard?
<Field Hidden>

Type(s) of monitoring system
<Field Hidden>

% of suppliers in compliance with standards
<Field Hidden>

Please explain

F6.7

(F6.7) Are you working with your direct suppliers to support and improve their capacity to supply sustainable raw materials?

<table>
<thead>
<tr>
<th></th>
<th>Are you working with direct suppliers?</th>
<th>Supplier engagement approach</th>
<th>Please explain</th>
</tr>
</thead>
</table>
| Timber                 | Yes, working with direct suppliers     | Collecting data in central database  
Encouraging certification  
Supplier questionnaires on environmental and social indicators  
Supplier audits         |                              |
| Palm Oil               | Yes, working with direct suppliers     | Collecting data in central database  
Encouraging certification  
Encouraging work with multi-stakeholder groups  
Workshops and training |                              |
| Cattle products        | <Field Hidden>                         | <Field Hidden>                | <Field Hidden>  |
### F6.8

(F6.8) Are you working beyond your first-tier supplier(s) to manage and mitigate forests-related risks?

<table>
<thead>
<tr>
<th>Commodity</th>
<th>Are you working beyond first tier?</th>
<th>Please explain</th>
</tr>
</thead>
<tbody>
<tr>
<td>Timber</td>
<td>No, not working beyond the first tier</td>
<td></td>
</tr>
<tr>
<td>Palm Oil</td>
<td>No, not working beyond the first tier</td>
<td></td>
</tr>
<tr>
<td>Cattle products</td>
<td>&lt;Field Hidden&gt;</td>
<td>&lt;Field Hidden&gt;</td>
</tr>
<tr>
<td>Soy</td>
<td>&lt;Field Hidden&gt;</td>
<td>&lt;Field Hidden&gt;</td>
</tr>
<tr>
<td>Other - Rubber</td>
<td>&lt;Field Hidden&gt;</td>
<td>&lt;Field Hidden&gt;</td>
</tr>
<tr>
<td>Other</td>
<td>&lt;Field Hidden&gt;</td>
<td>&lt;Field Hidden&gt;</td>
</tr>
</tbody>
</table>

### F6.9

(F6.9) Do you participate in external initiatives or activities to further the implementation of your policies concerning the sustainability of your disclosed commodity(ies)?

**Forest risk commodity**

**Timber**

**Do you participate in activities/initiatives?**

Yes

**Activities**

Involved in industry platforms

**Initiatives**

<Field Hidden>

**Please explain**
Target will continue to work in multi-stakeholder collaborations and initiatives like The Consumer Goods Forum and other industry initiatives that are developing industry-wide approaches to deforestation. Target’s Forest Products Policy (LINK: https://corporate.target.com/_media/TargetCorp/csr/pdf/Target-Forest-Products-Policy.pdf)

<table>
<thead>
<tr>
<th>Forest risk commodity</th>
<th>Timber</th>
</tr>
</thead>
<tbody>
<tr>
<td>Do you participate in activities/initiatives?</td>
<td>Yes</td>
</tr>
<tr>
<td>Activities</td>
<td>Engaging with non-governmental organizations</td>
</tr>
</tbody>
</table>

| Initiatives | <Field Hidden> |

**Please explain**
Target will continue to work in multi-stakeholder collaborations and initiatives like The Consumer Goods Forum and other industry initiatives that are developing industry-wide approaches to deforestation. Target’s Forest Products Policy (LINK: https://corporate.target.com/_media/TargetCorp/csr/pdf/Target-Forest-Products-Policy.pdf)

<table>
<thead>
<tr>
<th>Forest risk commodity</th>
<th>Palm Oil</th>
</tr>
</thead>
<tbody>
<tr>
<td>Do you participate in activities/initiatives?</td>
<td>Yes</td>
</tr>
<tr>
<td>Activities</td>
<td>Involved in multi-partnership or stakeholder initiatives</td>
</tr>
</tbody>
</table>

| Initiatives | Roundtable on Sustainable Palm Oil (RSPO) |

**Please explain**
In 2017, Target joined the Roundtable on Sustainable Palm Oil’s North American Sustainable Palm Oil Network, designed to facilitate cross-sector work in a pre-competitive space on the sourcing of Certified Sustainable Palm Oil (CSPO) in North America, foster collaboration and impact programs in producing nations and share best practices.

<table>
<thead>
<tr>
<th>Forest risk commodity</th>
<th>Palm Oil</th>
</tr>
</thead>
<tbody>
<tr>
<td>Do you participate in activities/initiatives?</td>
<td>Yes</td>
</tr>
<tr>
<td>Activities</td>
<td></td>
</tr>
</tbody>
</table>

**Please explain**

Involved in industry platforms

Initiatives

<Field Hidden>

Please explain

In 2017, Target joined the Roundtable on Sustainable Palm Oil’s North American Sustainable Palm Oil Network, designed to facilitate cross-sector work in a pre-competitive space on the sourcing of Certified Sustainable Palm Oil (CSPO) in North America, foster collaboration and impact programs in producing nations and share best practices.

F7. Linkages and trade-offs

F7.1

(F7.1) Has your organization identified any linkages or trade-offs between forests and other environmental issues in its direct operations and/or other parts of its value chain?

No

F7.1b

(F7.1b) Why has your organization not identified any linkages or trade-offs between forests and other environmental issues?

<table>
<thead>
<tr>
<th>Primary reason</th>
<th>Comment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Important, but not an immediate business priority</td>
<td>Due to Target’s distance from impact in supply chain, at this moment and lack of robust research within this sector, we would need to rely on raw data from our suppliers. However, as we work with industry partners, like FSC and RSPO this is top of mind.</td>
</tr>
</tbody>
</table>

F8. Verification

F8.1
(F8.1) Do you verify any forests information reported in your CDP disclosure?
No, we are waiting for more mature verification standards/processes

F9. Barriers and challenges

F9.1

(F9.1) Describe the key barriers or challenges to avoiding forests-related risks in your direct operations or in other parts of your value chain.

Forest risk commodity
Timber

Coverage
Supply chain

Primary barrier/challenge type
Please select

Comment
Our primary challenge is that we rely upon the remainder of our supply chain partners when impacting change through policies and goals. As a retailer, we rarely have visibility beyond our first tier of suppliers, let alone control over sourcing, procurement, or manufacturing processes beyond what we specify for a finished product. Additionally, since we don’t source these commodities directly, and we only use them in small amounts, we’re at the mercy of others to collect accurate data and information. Due to these facts, we also have some reliance upon certification, which is often more expensive, laborious and difficult to achieve for our suppliers. Finally, as a mass retailer active in many categories of consumer goods, our supply chain is wide and shallow, meaning we have many vendor partners with small amounts of business, thus making data collection, enforcement of policies and impact on deforestation difficult to achieve.

Forest risk commodity
Palm Oil

Coverage
Supply chain

Primary barrier/challenge type
Please select

Comment
Our primary challenge is that we rely upon the remainder of our supply chain partners when impacting change through policies and goals. As a retailer, we rarely have visibility beyond our first tier of suppliers, let alone control over sourcing, procurement, or manufacturing processes beyond what we specify for a finished product. Additionally, since we don’t source these commodities directly, and we only use them in small amounts, we’re at the mercy of others to collect accurate data and information. Due to these facts, we also have some reliance upon certification, which is often more expensive, laborious and difficult to achieve for our suppliers. Finally, as a mass retailer active in many categories of consumer goods, our supply chain is wide and shallow, meaning we have many vendor partners with small amounts of business, thus making data collection, enforcement of policies and impact on deforestation difficult to achieve.

F9.2

(F9.2) Describe the main measures that would improve your organization's ability to manage forests-related risks.

<table>
<thead>
<tr>
<th>Forest risk commodity</th>
<th>Timber</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Coverage</strong></td>
<td>Supply chain</td>
</tr>
<tr>
<td><strong>Main measure</strong></td>
<td>Greater transparency</td>
</tr>
<tr>
<td><strong>Comment</strong></td>
<td>The three primary measures that would improve our ability to manage deforestation risk are the responsiveness of supply chain partners and their willingness to engage on deforestation-related projects, continued representation for U.S. specific businesses across industry groups and collaborative initiatives (similar to the RSPO) and visibility into parts of our supply chain beyond our current capabilities.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Forest risk commodity</th>
<th>Palm Oil</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Coverage</strong></td>
<td>Supply chain</td>
</tr>
<tr>
<td><strong>Main measure</strong></td>
<td>Greater transparency</td>
</tr>
<tr>
<td><strong>Comment</strong></td>
<td>The three primary measures that would improve our ability to manage deforestation risk are the responsiveness of supply chain partners and their willingness to engage on</td>
</tr>
</tbody>
</table>
deforestation-related projects, continued representation for U.S. specific businesses across industry groups and collaborative initiatives (similar to the RSPO) and visibility into parts of our supply chain beyond our current capabilities.

F10. Signoff

F-FI

(F-FI) Use this field to provide any additional information or context that you feel is relevant to your organization's response. Please note that this field is optional and is not scored.


F10.1

(F10.1) Provide the following information for the person that has signed off (approved) your CDP forests response.

<table>
<thead>
<tr>
<th>Job Title</th>
<th>Corresponding job category</th>
</tr>
</thead>
<tbody>
<tr>
<td>Row 1 Vice President of Corporate Responsibility</td>
<td>Chief Sustainability Officer (CSO)</td>
</tr>
</tbody>
</table>

Submit your response

In which language are you submitting your response?

English

Please confirm how your response should be handled by CDP

<table>
<thead>
<tr>
<th>I am submitting my response</th>
<th>Public or Non-Public Submission</th>
<th>I am submitting to</th>
</tr>
</thead>
<tbody>
<tr>
<td>Public</td>
<td>Public</td>
<td>Investors</td>
</tr>
</tbody>
</table>